### Ichigo Hotel (3463)



Ichigo Hotel July 2022 Fiscal Period Corporate Presentation

September 14, 2022

Ichigo Hotel REIT Investment Corporation (3463) Ichigo Investment Advisors Co., Ltd.



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www.ichigo-hotel.co.jp/en

We would like to express our deepest condolences to all those affected by the global Covid pandemic and by the war and humanitarian crisis in Ukraine, along with our heartfelt wish for the immediate cessation of hostilities in Ukraine and the earliest and fullest possible recovery for all.

Take care, be safe.





# Make The World More Sustainable





### July 2022 Results

- ✓ July 2022 Highlights
- ✓ July 2022 Earnings Breakdown
- ✓ YOY Increases in Revenue, RevPAR, Occupancy, & ADR
- ✓ RevPAR Increase YOY in All Regions
- ✓ Full Recovery in Occupancy to Pre-Covid Level
- ✓ Ichigo Hotel Portfolio Occupancy Exceeds Market Recovery
- ✓ Increasing Stability via Contract Renewals & Rebranding
- ✓ External Growth: Strengthened Portfolio via Hotel Acquisition
- ✓ Shareholder Program (1) Shareholder Discount Program
- ✓ Shareholder Program (2) Ichigo J.League Shareholder Program

### Sustainability as a Key Management Priority

- ✓ Sustainability Initiatives
- ✓ Market Environment & Forecast Assumptions
- ✓ January 2023 Forecast
- ✓ July 2023 Forecast

### Ichigo's Commitment to ESG

- ✓ Climate Positive: CO2 Reduction > Emissions
- ✓ Ichigo Sustainability Policy
- ✓ RE100 by 2025 On Track
- ✓ Full ESG Transparency & Disclosure
- ✓ Ichigo ESG Environmental
- ✓ Ichigo ESG Social
- ✓ Ichigo ESG Governance

### Appendices

- ✓ Portfolio Details
- ✓ Loan Details & Shareholder Composition
- Growth Roadmap, Sponsor, Shareholder Alignment



# July 2022 Results



# July 2022 Highlights

	Results	Details
Asset Acquisition	Comfort Hotel Nagano (Acquisition Price JPY 670M)	<ul> <li>Expected to capture both business and leisure demand</li> <li>Acquired with cash-on-hand</li> </ul>
Net Income	JPY 361M +JPY 50M (+16.2%) vs. revised forecast	<ul> <li>+JPY 93M (+34.5% YOY)</li> <li>+JPY 148M (+69.5%) vs. initial forecast announced on Mar 2022</li> </ul>
RevPAR	JPY 4,348 (15 variable rent hotels) +JPY 377 (+9.3%) vs. revised forecast	<ul> <li>Occupancy: 84.7% (vs. 78.1% forecast)</li> <li>ADR: JPY 5,132 (vs. JPY 5,084 forecast)</li> </ul>
NOI	JPY 1,052M +JPY 63M (+6.4%) vs. revised forecast	<ul> <li>Increase in variable rent</li> <li>+JPY 185M, +21.3% vs. initial forecast announced on Mar 2022</li> </ul>
FFO	JPY 2,853 +JPY 435 (+18.0%) YOY	• FFO up on NOI increase
Dividend	JPY 1,418 +JPY 198 (+16.2%) vs. revised forecast	<ul> <li>Operating Revenue increase driving Dividend increase</li> <li>+JPY 580, +69.2% vs. initial forecast announced on Mar 2022</li> </ul>
NAV	JPY 129,964 +JPY 1,195 (+0.9%) vs. previous period	• Total unrealized gains: JPY 1.5B



FFO (Funds from Operations) = (Net Income + Depreciation + Amortization of Expenses Related to REIT Establishment + Amortization of Share Issuance Expenses + Loss on Disposal of Fixed Assets + Accrued Asset Disposal Costs +/- Losses/Gains on Sales +/- Extraordinary Losses/Gains) / Number of Shares Outstanding NAV = BPS + Unrealized Capital Gains per Share

## July 2022 Earnings Breakdown

(JPY million) VS. Jul 2021 Jul 2022 Forecast (B) Forecast Major Variation Factors (vs. Forecast) Forecast (Mar 2022) Actual (A) (Jul 2022) Actual (A) - (B) **Operating Revenue** 1,117 1,248 1,197 1,069 +51 Increase in variable rent +62 (Nagoya, Sapporo Ekimae, 302 Variable Rent 126 243 +59 122 Valie Hiroshima, Sapporo Odori, Kumamoto, Asagaya, Matsuyama, Yokohama) Fixed Rent Decrease in fixed rent (Okayama) 947 900 908 -8 902 Other (Gains on Sales, etc.) 44 45 44 +1 45 **Operating Expenses** 652 681 681 647 **Repair & Maintenance** 46 38 49 -11 Decrease due to unused reserve 44 Depreciation 347 364 360 +4 351 **Operating Profit** 465 566 515 +51 421 **Recurring Profit** 269 362 312 +50 214 **Net Income** 268 361 311 +50 213 +16.2% vs. Revised forecast announced on Jul 2022 Dividend +JPY 198 **JPY 1.055 JPY 1,418 JPY 1,220 JPY 838** +69.2% vs. Initial forecast announced on Mar 2022 +34.4% YOY (+JPY 363) FFO **JPY 2,418 JPY 2,853** \_ \_ \_ NOI 912 1.052 989 +63 867 **Post-Depreciation NOI** 565 687 628 +59515 Capex 335 199 283 -84 283 Decrease due to shift in renovation schedule **Book Value** 52,064 52,445 \_



# YOY Increases in Revenue, RevPAR, Occupancy, & ADR

#### Variable Rent Hotels (15 Hotels)

	Feb 1, 2021 - Jul 31, 2021	Feb 1, 2022 - Jul 31, 2022			Feb 1, 2019 - Jul 31, 2019
Room Revenue (JPY M)	1,008	1,852	+844	+83.7%	2,583
Total Revenue (JPY M)	1,140	1,988	+848	+74.4%	2,902
RevPAR (JPY)	2,865	4,348	+1,483	+51.8%	7,104
Occupancy	65.4%	84.7%	+19.3%	+29.6%	86.4%
ADR (JPY)	4,381	5,132	+751	+17.1%	8,218

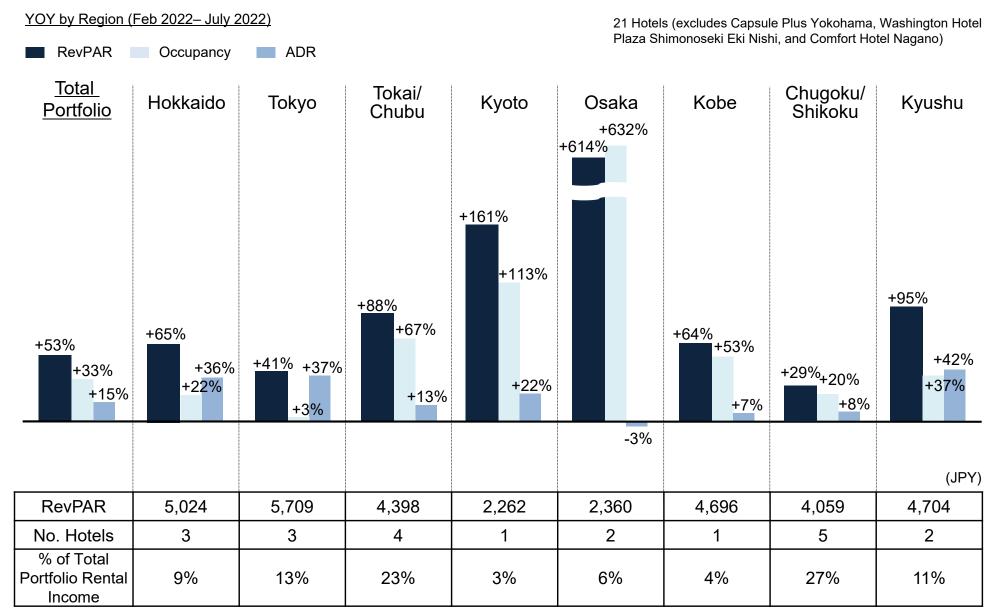
#### Total Portfolio (21 Hotels)

	Feb 1, 2021 - Jul 31, 2021	Feb 1, 2022 - Jul 31, 2022			Feb 1, 2019 - Jul 31, 2019
Room Revenue (JPY M)	1,456	2,520	+1,064	+73.1%	3,722
Total Revenue (JPY M)	1,598	2,672	+1,074	+67.2%	4,069
RevPAR (JPY)	2,740	4,162	+1,422	+51.9%	6,853
Occupancy	58.3%	77.8%	+19.4%	+33.3%	86.2%
ADR (JPY)	4,696	5,351	+655	+13.9%	7,946



Feb 1, 2019 – Jul 31, 2019 data excludes HOTEL EMIT SHIBUYA acquired on February 25, 2020. Data excludes Capsule Plus Yokohama and Washington Hotel Plaza Shimonoseki Eki Nishi. Change and YOY calculations exclude Comfort Hotel Nagano acquired on May 31, 2022. Operating results before acquisition are based on data provided by previous owner.

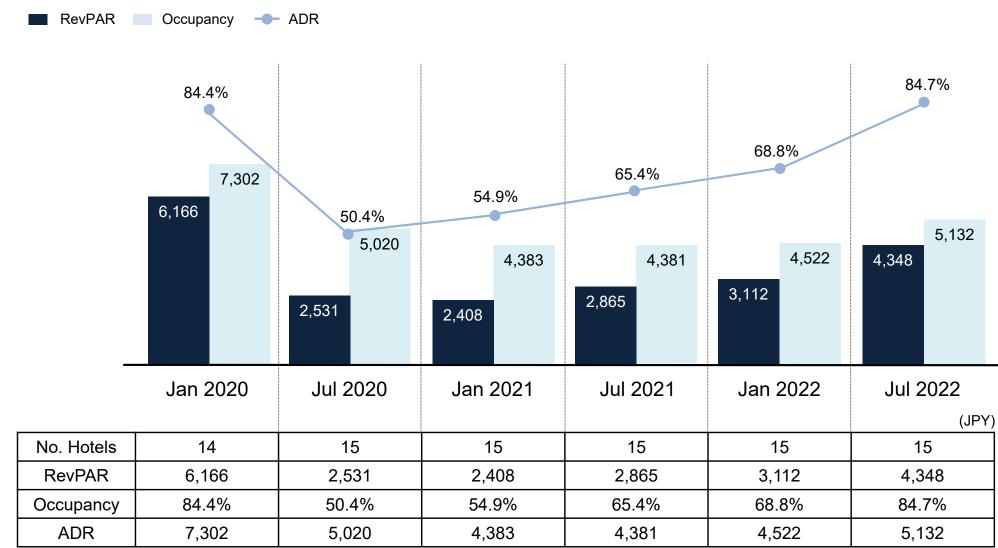
# **RevPAR Increase YOY in All Regions**





# Full Recovery in Occupancy to Pre-Covid Level

#### Variable Rent Hotels (Jan 2020 - July 2022)

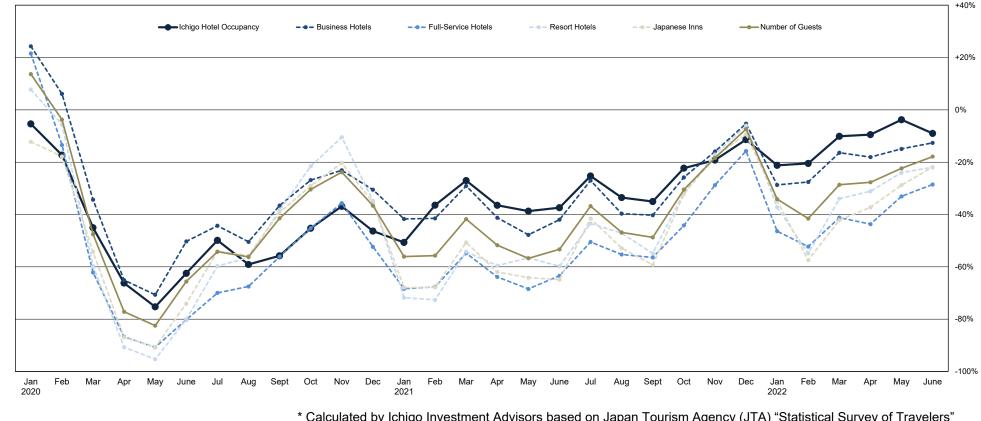




Excludes Capsule Plus Yokohama

# Ichigo Hotel Portfolio Occupancy Exceeds Market Recovery

- Hotel demand recovery continues
- Ongoing recovery expected due to government lifting Covid-related restrictions and expanding inbound travel
- Covid impact on business hotels was minimal compared to other hotel types



Ichigo Hotel Occupancy (vs. 2019) and Hotel Reservations



\* Calculated by Ichigo Investment Advisors based on Japan Tourism Agency (JTA) "Statistical Survey of Travelers"

# Increasing Stability via Contract Renewals & Rebranding

Timing	Hotel Name	Lease Terms		Changes		
Jun 2020	Smile Hotel Tokyo Asagaya	Variable+Fixed Rent	Lease Renewal	<ul><li>Increased fixed rent</li><li>Revised variable rent</li></ul>		
Oct 2020	The OneFive Okayama (formerly Comfort Hotel Okayama)	Fixed → Variable+Fixed Rent	Rebranding	<ul> <li>Operator change to Hakata Hotels</li> <li>Increased fixed rent &amp; added variable rent</li> </ul>		
Oct 2020	The OneFive Fukuoka Tenjin (formerly Valie Hotel Tenjin)	Variable+Fixed Rent	Rebranding	<ul><li> Operator change to Hakata Hotels</li><li> Revised variable rent</li></ul>		
Feb 2021	Capsule Plus Yokohama (formerly Grandpark-Inn Yokohama)	Fixed → Variable Rent	Rebranding	<ul> <li>Added GOP-linked variable rent</li> </ul>		
Aug 2021	Hotel Wing International Nagoya	Variable+Fixed Rent	Lease Renewal	<ul><li>Decreased fixed rent</li><li>Revised variable rent</li></ul>		
Sep 2021	The OneFive Osaka Sakaisuji (formerly Chisun Inn Osaka Hommachi)	Variable+Fixed Rent	Rebranding	<ul><li> Operator change to Hakata Hotels</li><li> Revised variable rent</li></ul>		
Feb 2022	The OneFive Garden Kurashiki (formerly Court Hotel Kurashiki)	Variable+Fixed Rent	Rebranding	<ul> <li>Operator change to Hakata Hotels</li> </ul>		
Dec 2022	Comfort Hotel Nagano	Fixed Rent	Lease Termination	Currently in selection process from multiple operator candidates		



# External Growth Strengthened Portfolio via Hotel Acquisition (1)

Comfort Hotel Nagano (Acquisition Price JPY 670M, Acquired on May 31, 2022)

- A lodging-focused hotel located in Nagano City, one of the major cities in the Kanto Koshinetsu Area
- Acquired using proceeds from a Jan 2020 hotel sale & cash-on-hand
- Pre-Covid level occupancy & ADR contributing to portfolio earnings stability
- Hotel operator change scheduled upon current contract-end in Dec 2022 to drive increased income





#### External Growth Strengthened Portfolio via Hotel Acquisition (2)

Hotel Sunshine Utsunomiya (Acquisition Price JPY 2.2B, Acquired on Sep 20, 2022)

- A lodging-focused hotel located in Utsunomiya City of Tochigi Prefecture, the largest city in the North Kanto area
- Stable business demand from one of Japan's largest industrial parks & corporate research institutes in the area
- Acquired using proceeds from Jan 2020 hotel sale & cash-on-hand
- A retail complex with a convention hall to be completed on the eastern side of Utsunomiya Station by Nov 2022; Light Rail Transit, a next-generation streetcar system, to start operations in Aug 2023
- Fixed-rent lease hotel acquisition to drive portfolio earnings stability





#### Shareholder Program (1) Shareholder Discount Program

Program Established to Express Gratitude to Ichigo Hotel Shareholders and to Support the Hotel Industry Impacted by Covid

Minacia Co., Ltd.	K.K. Hospitality Operations
<ul> <li>Hotel Wing International</li> <li>Special rate 12% lower than rates on hotel website</li> <li>39 Hotel Wing International Hotels located across Japan, from Hokkaido to Kagoshima</li> </ul>	<ul> <li>Smile Hotels</li> <li>Special rate 10% lower than rates on hotel website</li> <li>68 Smile Hotel and Hotel Emisia brand hotels located across Japan, from Hokkaido to Okinawa</li> <li>Image: Smile Hotel and Hotel Emisia brand hotels located across Japan, from Hokkaido to Okinawa</li> </ul>
minacia	hospitality operations hotel management



### Shareholder Program (2) Ichigo J.League Shareholder Program

Represents Two Firsts for a Shareholder Program in Japan

- First Japanese company to include not just its own shareholders, but also the shareholders of the REITs and YieldCo that it manages, in its shareholder program (70,000 shareholders total)
- First company to offer shareholders free tickets to every J.League game at every J.League club

Ichigo is deepening its partnership with the J.League and working to further Ichigo's mission of promoting local community development.





# Sustainability as a Key Management Priority

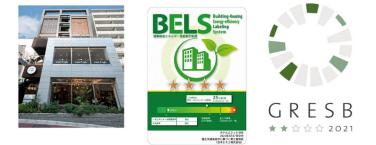


# Sustainability Initiatives (1)

Minimizing Environmental Impact of Ichigo Hotel-Owned Assets

**Environmental Certifications** 

- HOTEL EMIT SHIBUYA (BELS 4 Stars)
- Joined GRESB Real Estate Assessment in 2021
  - Awarded 2 Stars in GRESB rating
  - Won Green Star designation



- Energy efficiency assessments for 2 hotels to be conducted
- **Energy Efficiency Improvements**
- Conducting planning and research to reduce energy consumption via installing LED lights and water-saving systems across all hotels

Disclosure of Energy Consumption Levels and Energy Reduction Targets

 Aiming to disclose energy consumption levels and energy reduction targets on the Ichigo Hotel website by January 2023



# Sustainability Initiatives (2)

### Shift to Renewable Energy

- Began sourcing renewable energy at 9 hotels as of July 2022 fiscal period
- 15 remaining hotels to be transitioned sequentially

#### Renewable Energy Transition Completed

Court Hotel Suzuka HOTEL EMIT SHIBUYA Nest Hotel Sapporo Ekimae Nest Hotel Sapporo Odori The OneFive Fukuoka Tenjin The OneFive Okayama Capsule Plus Yokohama The OneFive Osaka Sakaisuji Smile Hotel Kyoto Shijo



#### <u>RE100</u>

A global initiative bringing together businesses committed to 100% renewable electricity, including solar, wind, hydro, and biomass energy, and accelerating the change towards a zero-carbon society.



Ichigo (2337), Ichigo Hotel's sponsor, joined RE100 in February 2021 and set a target to source 100% renewable electricity across its operations, including Ichigo Hotel (3463) and Ichigo Office (8975), by 2025.

# Market Environment & Forecast Assumptions

Hotel Market Continues Recovery

Occupancy and ADR Forecasts for 15 Variable Hotels

Forecasting Occupancy at -10~-20%, ADR at -30~-40%, and RevPAR -40%~
 -50% vs. 2019 (Pre-Covid) levels

	July 2019 Actual	July 2020 Actual	July 2021 Actual	July 2022 Actual	July 2023 Forecast	ΥΟΥ	
Occupancy	86.2%	49.9%	65.4%	84.7%	77.9%	-8.1%	
ADR	JPY 8,475	JPY 5,102	JPY 4,381	JPY 5,132	JPY 6,409	+24.9%	
RevPAR	JPY 7,307	JPY 7,307 JPY 2,544		JPY 2,865 JPY 4,348		+14.8%	
	January 2019 Actual	January 2020 Actual	January 2021 Actual	January 2022 Actual	January 2023 Forecast	YOY	
Occupancy						YOY +11.6%	
Occupancy ADR	Actual	Actual	Actual	Actual	Forecast		

\* Data of 11 hotels for January 2019 fiscal period, 12 hotels for July 2019 fiscal period, 13 hotels for January 2020 fiscal period, 14 hotels for July 2020 fiscal period, and 15 hotels for January 2021 fiscal period and onward



### January 2023 Forecast

### Dividend JPY 1,106, -17.8% YOY

# ✓ Decrease in Dividend YOY due to fall-off of previous period's extraordinary gain, despite YOY NOI increase

				(JPY million)	
	Jan 2022 Actual (A)	Jan 2023 Previous Forecast (Mar 2022)	Jul 2023 Revised Forecast (B)	(B) - (A)	Major Factors for Variation
Operating Revenue	1,125	1,093	1,205	+80	Increase in variable rent +117 (Kumamoto, Sapporo Ekimae, Yokohama, Nagoya,
Variable Rent	147	135	180	+33	Matsuyama, Sapporo Odori, Kurashiki, Asagaya) Decrease in variable rent -84 (Valie Hiroshima)*Due to termination of contract leasing all rooms
Fixed Rent	933	912	974	+41	Increase in fixed rent +73 (Utsunomiya, Nagano, Fukuoka, Osaka Sakaisuji) Decrease in fixed rent -32 (Kurashiki, Nagoya)
Other (Gains on Sales, etc.)	44	45	50	+6	
Operating Expenses	653	642	690	+37	Increase in property tax +8, Management outsourcing fee +2 AM fee +9, Administration fees -6
Repair & Maintenance	34	35	42	+8	
Depreciation	355	351	371	+16	
Operating Profit	472	451	514	+42	
Recurring Profit	274	219	283	+9	Borrowing-related expenses/Interest expenses +26 Fall-off of non-operating income -7
Net Income	342	218	282	-60	Fall-off of extraordinary gains -69
Dividend	JPY 1,345	JPY 858	JPY 1,106	-JPY 239	-17.8% YOY +28.9% (+JPY 248) vs. previous forecast
NOI	938	901	998	+60	
Post-Depreciation NOI	583	550	627	+44	
Capex	206	456	513	+307	Change in hotel operator (Nagano) Equipment upgrades (Valie Hiroshima, Kurashiki, Osaka Sakaisuji)



### July 2023 Forecast

### Dividend JPY 1,380, -2.7% YOY

✓ YOY NOI increase; Conservative forecast of non-operating expenses

	Jul 2022 Actual (A)	Jul 2023 Forecast (B)	(B) - (A)	Major Factors for Variation
Operating Revenue	1,248	1,326	+78	
Variable Rent	302	305	+3	Increase in variable rent +164 (Sapporo Ekimae, Sapporo Odori, Matsuyama, Yokohama, Osaka Sakaisuji, Nagano) Decrease in variable rent -161 (Valie Hiroshima, Kumamoto, Nagoya) *Due to termination of contracts leasing all rooms
Fixed Rent	900	972	+72	Increase in fixed rent +76 (Utsunomiya, Kurashiki, Osaka Sakaisuji) Decrease in fixed rent -4 (Nagano, Okayama)
Other (Gains on Sales, etc.)	45	48	+3	
Operating Expenses	681	723	+42	Property tax +9, Management outsourcing fee +6 AM fee +2, SG&A expenses +4
Repair & Maintenance	38	44	+6	
Depreciation	364	378	+14	
Operating Profit	566	603	+37	
Recurring Profit	362	352	-10	Borrowing-related expenses/Interest expenses +45 Fall-off of non-operating income -1
Net Income	361	351	-10	
Dividend	JPY 1,418	JPY 1,380	-JPY 38	-2.7% YOY
NOI	1,052	1,110	+58	
Post-Depreciation NOI	687	732	+45	
Capex	199	670	+471	Guest room renovations (Kurashiki), Equipment upgrades (Sapporo Ekimae, Kumamoto, Matsuyama)

(JPY million)



Ichigo's Commitment to ESG





### Harmony with the Environment

Ichigo actively monitors and minimizes the environmental impact of its business operations.

### Energy Conservation, CO2 Reduction, and Recycling

Ichigo seeks to contribute to a low-carbon, low-waste society by reducing energy consumption, extending the useful life of assets, actively recycling, reducing waste production and water consumption, and implementing green procurement measures.

### **Regulatory and Environmental Compliance**

Ichigo complies with all environmental laws and regulations and Ichigo's own independentlyestablished environmental rules. Ichigo also carefully monitors and complies with all applicable changes in laws and regulations.

#### Training and Awareness

Ichigo promotes understanding of its Sustainability Policy and works to increase sustainability awareness among all Ichigo employees.

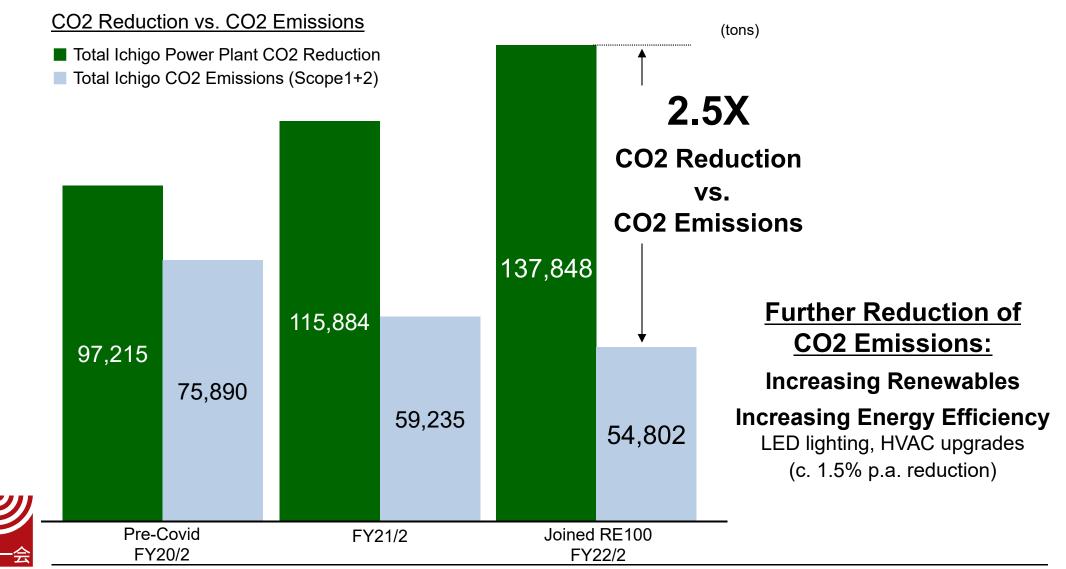
#### Sustainability Performance Communication and Disclosure

Ichigo communicates its Sustainability Policy and Ichigo's sustainability initiatives to society at large. Ichigo also obtains certifications for its sustainability activities on an ongoing basis.



# Climate Positive: CO2 Reduction > Emissions

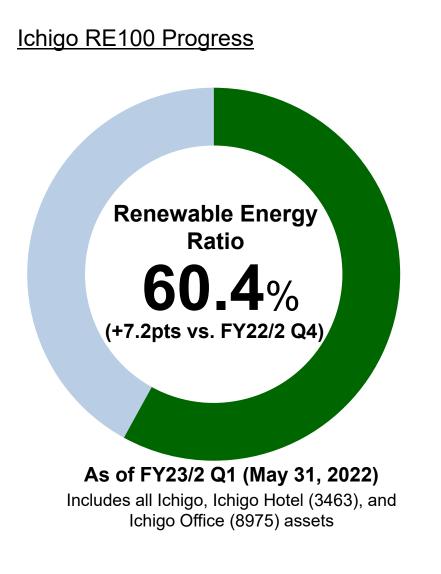
### Ichigo's Clean Energy Growth Addressing Critical Environmental Issues



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ICHIGO

# RE100 by 2025 On Track



FY23/2 Forecast RE100 Transition Impact

% Reduction = Amount of CO2 reduction vs. 75,890 tons (FY20/2 actual) Annual CO2 emission per car c. 2,300kg (Ministry of Environment)





### Sustainability-Driven & Climate Positive

#### Effective Use of Existing Real Estate

#### Preserve & Improve Real Estate to End Wasteful Demolition

Ichigo's Sustainable Real Estate business has a proven track record of preserving and improving existing real estate. Ichigo will build on this long-standing commitment to sustainability by developing new technologies to extend the lives of buildings and other social infrastructure 100 years and beyond.

#### Ichigo's Sustainable Real Estate Preserve & Create Value



Seismic reinforcements Regulatory compliance Increase energy efficiency

#### Towards a Net Zero Carbon Society

# Community-Based, Productive Use of Idle Land for Clean Energy

Ichigo will not build power plants that require the clearing of wooded land or the altering of the landscape in a way that increases the risk of floods, landslides, or other water-related disasters, or that face opposition from local communities.

#### Annual Power Production

### 217,758,958 kWh

Equivalent to annual energy consumption of 72,586 households

Annual CO2 Reduction

#### 124,281,000 kg

Equivalent to annual CO2 emission of 54,035 cars

\* July 2021 – June 2022 Actuals

**J-REIT Initiatives** 

#### Pro-Active Environmental Certifications

Ichigo ESG CO Environmental

By obtaining certifications such as GRESB, CASBEE, BELS, and DBJ Green Building, Ichigo is demonstrating our long-standing commitment to sustainability via initiatives that benefit investors, tenants, clients, and other stakeholders.

Ichigo Hotel	Ichigo Office
(3463)	(8975)
Certifications • HOTEL EMIT SHIBUYA (BELS, 4 stars) <u>GRESB (Since 2021)</u> • Received Green Star. Evaluated for ESG, management, & performance <u>Transition to Renewable</u> <u>Energy</u> • Completed at 9 hotels • To be transitioned sequentially at other hotels	<ul> <li><u>Certifications</u></li> <li>20 (19 assets)</li> <li>33.3% of total leasable office area</li> <li><u>GRESB (Since 2016)</u></li> <li>Received Green Star for 5 years in a row. Evaluated for ESG, management, &amp; performance</li> <li><u>Transition to Renewable</u></li> <li><u>Energy</u></li> <li>Completed at all 74 assets by April 2022 (excludes partially-owned assets)</li> </ul>

(as of August 31, 2022)



### Contributing to a Sustainable Society

#### Contributing to Regional Revitalization

Ichigo works to revitalize local communities and promote regional economic development. Ichigo's model of preserving and improving existing real estate creates jobs and supports businesses, and our clean energy plants also support their host communities by providing new and sustainable sources of income.

THE KNOT TOKYO Shinjuku Hotel / Tokyo <u>https://hotel-the-</u> <u>knot.jp/tokyoshinjuku/en</u>







#### **Ichigo University**

Ichigo established Ichigo University in May 2013 to support employees' continuing education and personal growth.

Ichigo University courses are taught by employees and external professionals who are specialists in their fields and have deep experience.

Average Annual Number of Courses: 30

#### Ichigo University Classes





In-Person

#### Sports Initiatives



Social

As a top partner of the J.League professional soccer league, we support the league's mission to promote community development. Ichigo supports outstanding athletes in weightlifting, rifle shooting, and track and field.





Chisato Kiyoyama (Track and Field)

Hiromi Miyake (Weightlifting)

Ichigo Sports Site (Japanese only) www.ichigo.gr.jp/ichigosports



# Ichigo ESG – Governance

### **Global Best Practice Governance**

#### No Fixed Fee, Performance Fee-Only Structure

- ✓ Shifted to performancelinked fee structure to support shareholder value creation on February 1, 2019
- ✓ Pro-active, dynamic management of Ichigo Hotel assets on behalf of shareholders

#### **Best Practice Governance**

#### REIT

- ✓ Monitors Asset Management Company
- All Ichigo Hotel Directors are Independent
   Directors
- Active dialogue and effective internal controls via Board discussions led by REIT Executive Director
- Draw upon expertise of REIT Supervisory Directors (qualified lawyers & accountants)

Asset Management Company (AMC)

- ✓ Best Practice
  - Majority of AMC Directors (3 of 5) are Independent Directors
- Independent asset management team & best practice execution on behalf of Ichigo Hotel REIT within AMC
- Compliance and Audit are directly under the AMC President to monitor and review critical compliance matters
- Ensure objectivity by including third-party, independent lawyers and accountants in the Investment and Risk & Compliance Committees

<u>Only 3 J-REITS (out of 61), including Ichigo Hotel (3463) and Ichigo Office (8975),</u> have both an Asset Management Company (AMC) board that has a majority of Independent Directors and whose AMC President does NOT serve as the Executive Director of the REIT

Independence of the Investment Corporation From AMC

➡ 27 of 61 J-REITs have AMC Presidents serving as Executive Director of the REIT

All Ichigo Hotel Directors are Independent

Independent Directors at AMC

 Only 3 Asset Management Companies have any Independent Directors

3 of 5 Ichigo Investment Advisors' Directors are Independent

\* Based on research as of August 31, 2022





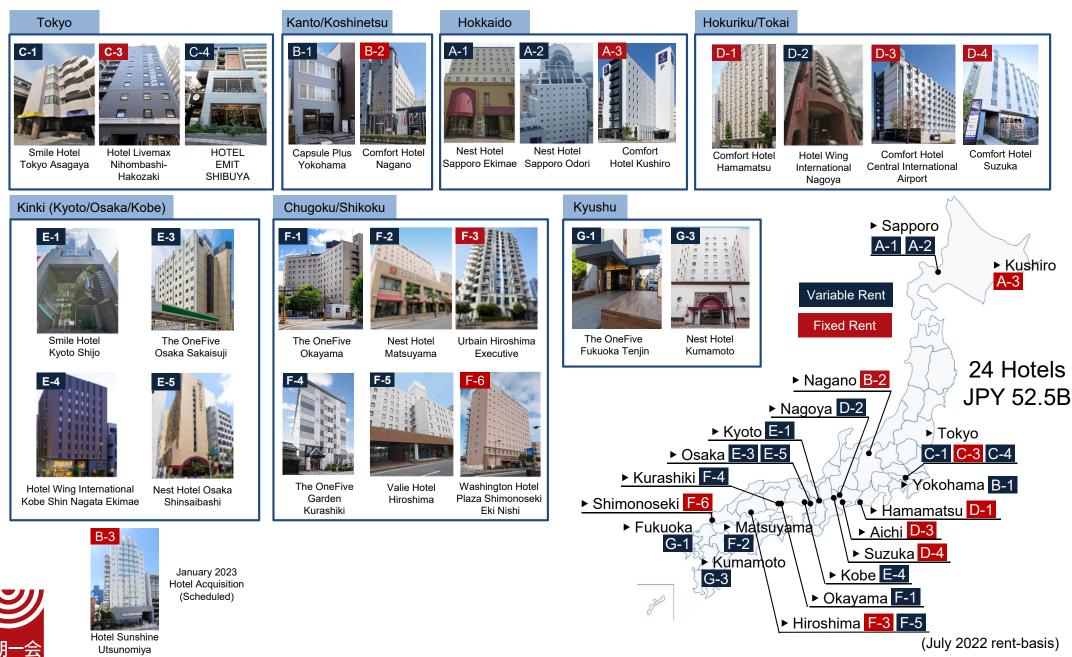
Ichigo ESG

Governance

Appendix: Portfolio Details



# Hotel Map





# Portfolio Growth

	IPO (Nov 30, 2015)		January 2017 through July 2022 Fiscal Periods							
Acquisitions	<u>IPO Acquisitions</u> 9 Hotels JPY 20.4B (Appraisal NOI Yield 5.9%)	<u>Jan 2017</u> 10 Hotels JPY 27.2B (5.5%)	<u>Jul 2017</u> 1 Hotel JPY 1.4 B (5.0%)	<u>Jan 2018</u> 1 Hotel JPY 1.8 B (6.3%)	<u>Jan 2019</u> 1 Hotel JPY 1.7B (6.9%)	<u>July 2019</u> 2 Hotels JPY 3.7B (6.9%)	<u>Jan 2020</u> None	<u>July 2020</u> 2 Hotels JPY 4.7B (4.9%)	<u>Jan 2021-</u> <u>Jan 2022</u> None	<u>Jul 2022</u> 1 Hotel JPY 0.6B (6.5%)
Sales	None	None			1 Hotel JPY 2.7B Gains on Sale JPY 0.69B	None	2 Hotels       JPY 9.7B       Gains on Sale       JPY 1.94B			
Portfolio Size	9 Hotels : JPY 20.4B (January 2016 end)	19 Hotels JPY 47.6B	20 Hotels JPY 49.1B	21 Hotels JPY 50.9B	21 Hotels JPY 50.7B	23 Hotels JPY 54.4B	21 Hotels JPY 47.1B	_	lotels 51.9B	24 Hotels JPY 52.5B
Location	LPO Kobe Osaka 7.3% 0.0% Nagoya 13.1% Kyushu 6.8% Hokkaido 17.7% Tokai 7.6%	-							Nagoya 5.1% Kyushu 6.8% Hokkaido 7.4% Tokyo 17.1%	



### Operator Diversification Driving Earnings Stability

(as of July 31, 2022)

Lease Terms	ease Terms Fixed Rent Fixed + Varia		riable Rent	Variable Rent	Total	
Form of Contract Lease		Lease	Lease	Lease	-	
Fixed Rent	Yes	Yes	Yes	_	_	
Variable Rent	-	Fixed Portion of Revenue Upside	Fixed Portion of Hotel GOP	Excess Above Fixed Portion of Hotel GOP	_	
Rental IncomeJPY 392M(July 2022 Actual)(32.6%)		JPY 101M (8.4%)	JPY 690M (57.4%)	Not Available <sup>1</sup>	JPY 1,203M (100%)	
Number of Hotels	8 Hotels	2 Hotels	13 Hotels	1 Hotel	24 Hotels	
Total Acquisition Price	JPY 12.37B (23.5%)	JPY 4.16B (7.9%)	JPY 34.57B (65.7%)	JPY 1.49B (2.8%)	JPY 52.58B (100%)	
Hotels	<ul> <li>Comfort Hotel Kushiro</li> <li>Comfort Hotel Hamamatsu</li> <li>Comfort Hotel Central International Airport</li> <li>Comfort Hotel Suzuka</li> <li>Hotel Livemax Nihombashi- Hakozaki</li> <li>Urbain Hiroshima Executive</li> <li>Washington Hotel Plaza Shimonoseki Eki Nishi</li> <li>Comfort Hotel Nagano<sup>2</sup></li> </ul>	<ul> <li>Hotel Wing International Nagoya</li> <li>Hotel Wing International Kobe Shin Nagata Ekimae</li> </ul>	<ul> <li>Nest Hotel Sapporo Ekimae</li> <li>Nest Hotel Sapporo Odori</li> <li>Nest Hotel Osaka Shinsaibashi</li> <li>Nest Hotel Matsuyama</li> <li>Nest Hotel Matsuyama</li> <li>Nest Hotel Kumamoto</li> <li>Smile Hotel Tokyo Asagaya</li> <li>Smile Hotel Tokyo Asagaya</li> <li>Smile Hotel Hiroshima</li> <li>The OneFive Fukuoka Tenjin</li> <li>The OneFive Garden Kurashiki</li> <li>HOTEL EMIT SHIBUYA</li> <li>The OneFive Osaka Sakaisuji</li> </ul>	• Capsule Plus Yokohama	_	



<sup>1</sup> Operator did not provide consent to disclose information

<sup>2</sup> Comfort Hotel Nagano was acquired on May 31, 2022

# **Individual Hotel Summary**

(as of July 31, 2022)

	Hotel No.	Hotel Name	Lease Terms	Location	Leasable Area (m²)	Acquisition Price (JPY M)	Book Value (JPY M) (A)	Jul 2022 A Value (JPY M) (B)		Unrealized Gains (JPY M) (B) - (A)
	A-1	Nest Hotel Sapporo Ekimae	Variable + Fixed Rent	Sapporo	5,734.93	2,160	2,133	2,590	5.1	+456
	A-2	Nest Hotel Sapporo Odori	Variable + Fixed Rent	Sapporo	5,638.78	1,450	1,445	1,820	5.0	+374
	A-3	Comfort Hotel Kushiro	Fixed Rent	Kushiro, Hokkaido	3,180.58	300	284	365	5.5	+80
	B-1	Capsule Plus Yokohama	Variable Rent	Yokohama	1,183.26	1,490	1,556	1,270	4.8	-286
	B-2	Comfort Hotel Nagano	Fixed Rent	Nagano	1,921.45	670	692	701	4.9	+8
	C-1	Smile Hotel Tokyo Asagaya	Variable + Fixed Rent	Tokyo	2,721.70	3,910	3,870	4,360	4.3	+489
	C-3	Hotel Livemax Nihombashi-Hakozaki	Fixed Rent	Tokyo	853.00	1,360	1,269	1,380	4.6	+110
	C-4	HOTEL EMIT SHIBUYA	Variable + Fixed Rent	Tokyo	1,470.52	3,700	3,795	3,960	3.6	+164
	D-1	Comfort Hotel Hamamatsu	Fixed Rent	Hamamatsu, Shizuoka	4,173.92	1,550	1,395	1,750	5.2	+354
	D-2	Hotel Wing International Nagoya	Variable + Fixed Rent	Nagoya	5,255.66	2,670	2,691	2,150	4.7	-541
	D-3	Comfort Hotel Central International Airport	Fixed Rent	Tokoname, Aichi	11,599.63	5,308	5,204	5,790	4.1	+585
Hotel	D-4	Comfort Hotel Suzuka	Fixed Rent	Suzuka, Mie	2,186.65	300	263	359	5.0	+95
Hotei	E-1	Smile Hotel Kyoto Shijo	Variable + Fixed Rent	Kyoto	4,891.84	4,480	4,502	3,570	4.5	-932
	E-3	The OneFive Osaka Sakaisuji	Variable + Fixed Rent	Osaka	3,568.32	1,630	1,754	1,220	4.8	-534
	E-4	Hotel Wing International Kobe Shin Nagata Ekimae	Variable + Fixed Rent	Kobe	4,540.90	1,490	1,375	1,810	4.7	+434
	E-5	Nest Hotel Osaka Shinsaibashi	Variable + Fixed Rent	Osaka	8,057.26	7,600	7,539	5,480	4.4	-2,059
	F-1	The OneFive Okayama	Variable + Fixed Rent	Okayama	5,543.70	1,200	1,195	1,760	5.7	+564
	F-2	Nest Hotel Matsuyama	Variable + Fixed Rent	Matsuyama, Ehime	6,671.94	1,610	1,624	1,970	5.6	+345
	F-3	Urbain Hiroshima Executive	Fixed Rent	Hiroshima	2,756.20	1,800	1,780	2,030	5.3	+249
	F-4	The OneFive Garden Kurashiki	Variable + Fixed Rent	Kurashiki, Okayama	3,964.19	1,725	1,811	2,240	5.2	+428
	F-5	Valie Hotel Hiroshima	Variable + Fixed Rent	Hiroshima	4,332.50	1,500	1,538	1,670	5.0	+131
	F-6	Washington Hotel Plaza Shimonoseki Eki Nishi	Fixed Rent	Shimonoseki, Yamaguchi	5,709.35	1,080	1,066	1,180	4.9	+113
	G-1	The OneFive Fukuoka Tenjin	Variable + Fixed Rent	Fukuoka	1,910.94	1,380	1,446	2,230	4.3	+783
	G-3	Nest Hotel Kumamoto	Variable + Fixed Rent	Kumamoto	6,404.36	2,220	2,207	2,330	5.4	+122
				Total (24 Hotels)	104,271.58	52,583	52,445	53,985	4.7	+1,539



# July 2022 Fiscal Period Individual Hotel Operating Results

				No. of							(yea	ir-on-year)
Hotel	Hotel Name			Guest			July 2022 (February 2022 - July 2022)					
No.				Rooms	RevP	AR (JPY)	Occup	ancy (%)	ADF	R (JPY)	Revenu	ue (JPY M)
A-1	Nest Hotel Sapporo Ekimae	Variable + Fixed Rent	Sapporo	162	5,156	(+55.3%)	94.2%	(+7.7%)	5,473	(+44.2%)	183.3	(+46.9%)
A-2	Nest Hotel Sapporo Odori	Variable + Fixed Rent	Sapporo	121	5,355	(+114.6%)	95.2%	(+45.7%)	5,625	(+47.3%)	139.3	(+108.5%)
A-3	Comfort Hotel Kushiro	Fixed Rent	Kushiro, Hokkaido	126	4,536	(+41.5%)	76.8%	(+22.8%)	5,909	(+15.2%)	109.8	(+42.1%)
B-2	Comfort Hotel Nagano	Fixed Rent	Nagano	76	6,467	-	94.3%	_	6,860	_	30.2	_
C-1	Smile Hotel Tokyo Asagaya	Variable + Fixed Rent	Tokyo	112	6,496	(+36.4%)	96.9%	(+0.5%)	6,703	(+35.7%)	133.5	(+34.5%)
C-4	HOTEL EMIT SHIBUYA	Variable + Fixed Rent	Tokyo	72	6,289	(+51.3%)	99.0%	(+4.9%)	6,353	(+44.2%)	82.0	(+51.0%)
D-1	Comfort Hotel Hamamatsu	Fixed Rent	Hamamatsu, Shizuoka	196	3,675	(+48.6%)	68.3%	(+34.8%)	5,379	(+10.3%)	130.4	(+48.6%)
D-2	Hotel Wing International Nagoya	Variable + Fixed Rent	Nagoya	224	5,455	(+255.4%)	100%	(+149.9%)	5,455	(+42.2%)	221.2	(+217.0%)
D-3	Comfort Hotel Central International Airport	Fixed Rent	Tokoname, Aichi	346	4,190	(+55.3%)	56.1%	(+45.1%)	7,465	(+7.0%)	270.3	(+55.9%)
D-4	Comfort Hotel Suzuka	Fixed Rent	Suzuka, Mie	105	4,174	(+61.8%)	73.8%	(+42.6%)	5,655	(+13.5%)	80.0	(+61.0%)
E-1	Smile Hotel Kyoto Shijo	Variable + Fixed Rent	Kyoto	144	2,262	(+161.0%)	60.0%	(+113.3%)	3,769	(+22.4%)	64.5	(+168.3%)
E-3	The OneFive Osaka Sakaisuji	Variable + Fixed Rent	Osaka	130	2,651	_	96.2%	_	2,755	_	62.9	_
E-4	Hotel Wing International Kobe Shin Nagata Ekimae	Variable + Fixed Rent	Kobe	133	4,696	(+64.2%)	63.4%	(+53.1%)	7,413	(+7.2%)	121.4	(+56.7%)
E-5	Nest Hotel Osaka Shinsaibashi	Variable + Fixed Rent	Osaka	302	2,235	(+575.7%)	61.6%	(+526.3%)	3,627	(+7.9%)	134.4	(+960.0%)
F-1	The OneFive Okayama	Variable + Fixed Rent	Okayama	208	3,536	(+49.6%)	97.8%	(+9.1%)	3,618	(+37.1%)	138.7	(+50.0%)
F-2	Nest Hotel Matsuyama	Variable + Fixed Rent	Matsuyama, Ehime	190	3,747	(+62.3%)	76.8%	(+41.4%)	4,881	(+14.8%)	162.3	(+64.6%)
F-3	Urbain Hiroshima Executive	Fixed Rent	Hiroshima	171	2,144	(+32.7%)	39.7%	(+71.4%)	5,400	(-22.6%)	66.4	(+32.7%)
F-4	The OneFive Garden Kurashiki	Variable + Fixed Rent	Kurashiki, Okayama	107	3,192	(+61.8%)	44.3%	(+29.5%)	7,209	(+24.9%)	68.4	(+43.4%)
F-5	Valie Hotel Hiroshima	Variable + Fixed Rent	Hiroshima	171	7,500	(+3.3%)	100%	(+3.6%)	7,500	(-0.2%)	233.5	(-0.3%)
G-1	The OneFive Fukuoka Tenjin	Variable + Fixed Rent	Fukuoka	77	3,932	(+61.4%)	93.6%	(+3.5%)	4,200	(+55.9%)	60.6	(+52.6%)
G-3	Nest Hotel Kumamoto	Variable + Fixed Rent	Kumamoto	201	5,000	(+107.5%)	100%	(+55.0%)	5,000	(+33.9%)	182.6	(+85.1%)
	Other			455								
Variabl	e Rent Hotels			2,523	4,348	(+51.8%)	84.7%	(+29.6%)	5,132	(+17.1%)	1,988.8	(+74.4%)
Fixed F	Rent Hotels			1,306	3,721	(+49.1%)	61.3%	(+37.7%)	6,066	(+8.3%)	683.4	(+49.3%)
Total				3,829	4,162	(+51.9%)	77.8%	(+33.3%)	5,351	(+13.9%)	2,672.1	(+67.2%)



\* Year-on-year comparisons for Comfort Hotel Nagano are excluded because the hotel was acquired during July 2022 Fiscal Period on May 31, 2022.

\* Operating Results data for Hotel Livemax Nihombashi-Hakozaki, Capsule Plus Yokohama, and Washington Hotel Plaza Shimonoseki Eki Nishi are consolidated under Other, because the hotel operators did not provide consent to disclose hotel-specific data. Fixed Rent Hotels and Total include Hotel Livemax Nihombashi-Hakozaki's operating results.

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### **Individual Hotel Financials**

(JPY thousand)

			A-1	A-2	A-3	C-1	C-4	D-1	D-3	D-4	E-1	E-3	E-5	F-1	F-2	F-4	F-5	G-1	G-3	
		Total	Nest Hotel Sapporo Ekimae	Nest Hotel Sapporo Odori	Comfort Hotel Kushiro	Smile Hotel Tokyo Asagaya	HOTEL EMIT SHIBUYA	Comfort Hotel Hamamatsu	Comfort Hotel Central International Airport	Comfort Hotel Suzuka	Smile Hotel Kyoto Shijo	The OneFive Osaka Sakaisuji	Nest Hotel Osaka Shinsaibashi	The OneFive Okayama	Nest Hotel Matsuyama	The OneFive Garden Kurashiki	Valie Hotel Hiroshima	The OneFive Fukuoka Tenjin	Nest Hotel Kumamoto	Other
(A) Re	ental Income	1,248,372	52,654	32,684	18,419	67,615	47,568	55,361	151,441	15,442	30,744	1,848	66,291	62,161	47,534	2,249	151,382	34,056	94,427	316,487
	Fixed Rent	900,497	31,129	27,072	18,419	61,603	47,568	55,361	151,441	15,442	30,744	1,454	66,291	62,161	36,323	994	17,934	34,056	25,134	217,364
	Variable Rent	302,719	21,525	5,612	_	6,011	-	-	-	-	-	394	-	-	11,210	1,255	132,848	-	69,293	54,567
	Other Rent	45,155	_	_	_	-	_	-	-	-	_	-	-	_	_	_	600	-	-	44,555
(B) Re	ental Expenses	195,795	8,824	10,846	5,730	9,572	8,828	3,813	15,008	4,081	6,386	6,499	18,885	7,041	6,855	16,639	9,139	5,433	6,839	45,370
	Outsourcing Fees	17,721	600	600	900	2,393	700	600	570	540	600	1,015	1,200	600	720	600	720	700	780	3,882
	Insurance	3,726	198	201	105	117	72	128	374	64	170	125	316	187	262	129	172	69	236	792
	Repair Expenses	38,651	2,560	1,403	290	2,995	2,793	430	1,053	1,336	231	1,294	2,331	1,923	1,065	10,865	3,721	511	608	3,236
	Taxes	117,781	5,047	8,215	4,023	3,656	4,803	2,384	12,552	1,730	5,025	3,397	14,627	3,891	4,378	4,110	4,157	3,485	4,804	27,489
	Other Expenses	17,914	418	426	411	409	460	270	458	410	359	666	410	437	427	933	367	667	410	9,969
(C) (A	ЭІ .) - (В)	1,052,577	43,830	21,837	12,689	58,042	38,739	51,548	136,433	11,361	24,358	-4,650	47,405	55,120	40,679	-14,389	142,242	28,622	87,588	271,116
(D) De	epreciation	364,915	15,728	18,078	5,820	26,361	7,784	15,058	34,998	4,166	17,156	9,552	35,953	16,879	19,036	12,560	21,368	8,554	22,148	73,707
Inc	et Rental come :) - (D)	687,662	28,102	3,759	6,868	31,680	30,954	36,490	101,434	7,195	7,202	-14,203	11,452	38,241	21,642	-26,950	120,874	20,068	65,439	197,409

\* Rents for Hotel Wing International Nagoya, Hotel Wing International Kobe Shin Nagata Ekimae, Hotel Livemax Nihombashi-Hakozaki, Capsule Plus Yokohama, Urbain Hiroshima Executive, Washington Hotel Plaza Shimonoseki Eki Nishi, and Comfort Hotel Nagano as well as retail income of The OneFive Osaka Sakaisuji, Smile Hotel Tokyo Asagaya, and Nest Hotel Kumamoto are included in Other, as the operators did not provide consent to disclose the data.



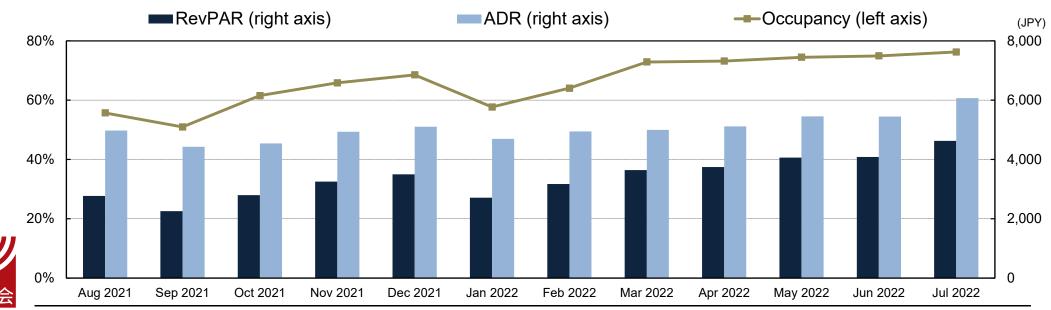
## Fixed/Variable Rent, RevPAR, ADR, & Occupancy Trends

#### Fixed/Variable Rent

(JPY thousand)

			Jul 2021		Jan 202	2	Jul 2022		
			Rent	Ratio	Rent	Ratio	Rent	Ratio	
	Fix	red	976,196	87.3%	962,540	85.5%	929,692	74.5%	
Rent		Fixed Rent from Operators	947,031	84.7%	933,355	82.9%	900,497	72.1%	
Å		Other (Rent from Retail Tenants)	29,164	2.6%	29,184	2.6%	29,194	2.3%	
	Va	riable Rent	126,577	11.3%	147,812	13.1%	302,719	24.2%	
Ot	her	(Utility Income)	15,184	1.4%	15,466	1.4%	15,960	1.3%	
	Total		1,117,958	100%	1,125,819	100%	1,248,372	100%	

Operating Results (Aug 2021 - Jul 2022)



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#### A-1 Nest Hotel Sapporo Ekimae



#### A-2 Nest Hotel Sapporo Odori





#### **B-1** Capsule Plus Yokohama

Location	Yokohama, Kanagawa		
Access	6-minute walk from Yokohama Station on JR/ Subway Line		
Operator	nine hours Inc.		
Guest Rooms	169		
Acquisition Price	JPY 1.49B		



The hotel operator did not give consent to disclose data.

#### C-1 Smile Hotel Tokyo Asagaya





#### C-4 HOTEL EMIT SHIBUYA

Location	Shibuya-ku, Tokyo	Operating Results (Aug 2021 – Jul 2022) ADR RevPAR Occupancy (right) (left)
Access	6-minute walk from Shibuya Station on JR, Tokyu, Keio, and Tokyo Metro Lines	100%         (JPY)           80%         8,000           60%         6,000
Operator	Hakata Hotels Inc.	40%
Guest Rooms	72	0% Aug 2021 Nov 2021 Feb 2022 May 2022
Acquisition Price	JPY 3.7B	

#### D-2 Hotel Wing International Nagoya





\* Aichi Prefecture has temporarily leased all rooms of Hotel Wing International Nagoya starting on January 28, 2022.

#### E-1 Smile Hotel Kyoto Shijo

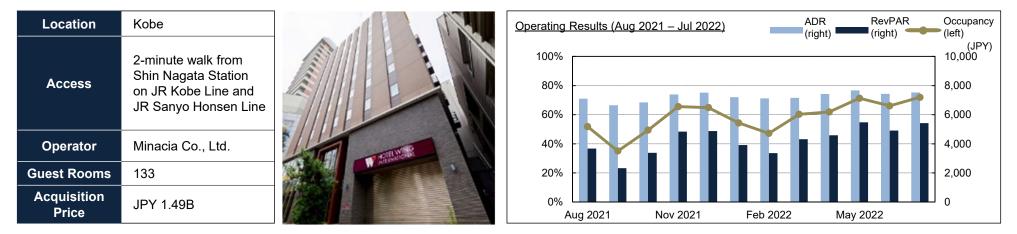


#### E-3 The OneFive Osaka Sakaisuji





\* Closed in December 2020. Changed operator and rebranded and reopened as The OneFive Osaka Sakaisuji in September 2021.



#### E-4 Hotel Wing International Kobe Shin Nagata Ekimae

#### E-5 Nest Hotel Osaka Shinsaibashi





#### F-1 The OneFive Okayama

Location	Okayama	Operating Results (Aug 2021 – Jul 2022)		RevPAR Occupancy (right) (left)
Access	15-minute walk from Okayama Station on Sanyo Shinkansen, Sanyo Main Line, Uno Line	100% 80% 60%		(JPY) 7,500 6,000 4,500
Operator	Hakata Hotels Inc.	40%	THE	3,000
Guest Rooms	208	20%		1,500
Acquisition Price	JPY 1.20B	0% Aug 2021 Nov 2021 F	eb 2022 May 2	0

#### F-2 Nest Hotel Matsuyama

Location	Matsuyama, Ehime	00000	Operating Results (Au	<u>g 2021 – Jul 2022)</u>	ADR (right)	) RevPAR (right)	Occupancy (left)
Access	25-minute drive from Matsuyama Airport, 3-minute walk from Katsuyamacho Station on Iyo Railway Jonan Line		100% 80% 60%		(ngh)	, (rigin)	(JPY) 7,500 6,000 4,500
Operator	Nest Hotel Japan Corporation		40%				- 3,000
Guest Rooms	190		20%				- 1,500
Acquisition Price	JPY 1.61B	The second second second se	0% Aug 2021	Nov 2021	Feb 2022	May 2022	



#### F-4 The OneFive Garden Kurashiki

Location	Kurashiki, Okayama	Operating Results	s (Aug 2021 – Jul 2022)		(right)	evPAR Occupa ght) (left) (JP	
	8-minute walk from	100%				(JP 10,000	(Y)
Access	Kurashiki Station on JR Sanyo Main Line	80%				8,000	
		60% -		_		6,000	
Operator	Hakata Hotels Inc.	40% -				4,000	
Guest Rooms	107	20% -			H H H	2,000	
Acquisition Price	JPY 1.73B	0% Aug 2	021 Nov 2021	Feb 2022	May 2022	0	

\* Closed in December 2021. Changed operator and rebranded and reopened as The OneFive Garden Kurashiki in February 2022.

#### F-5 Valie Hotel Hiroshima





\* Hiroshima Prefecture has temporarily leased all rooms of the Valie Hotel Hiroshima starting on February 8, 2021.

#### G-1 The OneFive Fukuoka Tenjin



#### G-3 Nest Hotel Kumamoto





# **Fixed Rent Hotel Details**

#### A-3 Comfort Hotel Kushiro

Location	Kushiro, Hokkaido
Access	2-minute walk from Kushiro Station on JR Nemuro Main Line
Operator	Greens Co., Ltd.
Guest Rooms	126
Acquisition Price	JPY 300M



#### **B-2** Comfort Hotel Nagano

Location	Nagano	
Access	3-minute walk from Nagano Station on JR Hokuriku Shinkansen	
Operator	Greens Co., Ltd.	
Guest Rooms	76	
Acquisition Price	JPY 670M	

#### C-3 Hotel Livemax Nihombashi-Hakozaki

Location	Chuo-ku, Tokyo	
Access	3-minute walk from Suitengumae Station on Tokyo Metro Hanzomon Line	
Operator	Live Max Inc.	
Guest Rooms	48	
Acquisition Price	JPY 1.36B	HCTELLIVEN



Location	Hamamatsu, Shizuoka	
Access	2-minute walk from Hamamatsu Station on JR Tokaido Main Line, Tokaido Shinkansen	
Operato	Greens Co., Ltd.	
Guest Rooms	196	
Acquisitio Price	JPY 1.55B	



# **Fixed Rent Hotel Details**

#### D-3 Comfort Hotel Central International Airport

Location	Tokoname, Aichi	
Access	5-minute walk from Central International Airport, 3-minute walk from Central International Airport Station on Meitetsu Airport Line	
Operator	Greens Co., Ltd.	
Guest Rooms	346	
Acquisition Price	JPY 5.31B	



#### D-4 Comfort Hotel Suzuka

Location	Suzuka, Mie	
Access	3-minute walk from Shirako Station on Kintetsu Nagoya Line	
Operator	Greens Co., Ltd.	
Guest Rooms	105	
Acquisition Price	JPY 300M	

#### F-3 Urbain Hiroshima Executive

Location	Hiroshima		
Access	6-minute walk from Hiroshima Station on JR Sanyo Shinkansen and Sanyo Main Line		
Operator	Yuki Corporation		
Guest Rooms	171		
Acquisition Price	JPY 1.80B		



Location	Shimonoseki, Yamaguchi	
Access	3-minute walk from Shimonoseki Station on JR Sanyo Main Line	
Operator	Washington Hotel Corp.	
Guest Rooms	238	1 111111
Acquisition Price	JPY 1.08B	a and the second



# Appendix: Loan Details & Shareholder Composition



### **Stable Financial Base**

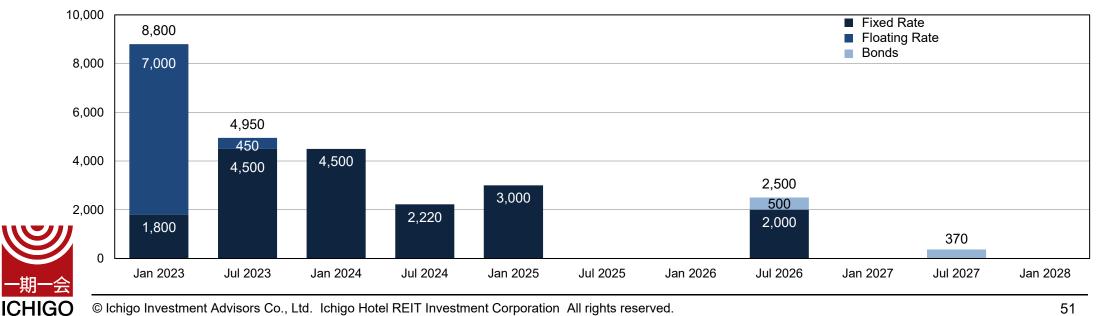
#### **Outstanding Loan Balance**

	Jul 31, 2020	Jan 31, 2021	Jul 31, 2021	Jan 31, 2022	Jul 31, 2022
Amount	JPY 25.47B				
Long-Term Loan Ratio	93.1%	72.5%	72.5%	72.5%	70.7%
Fixed Rate Ratio	91.4%	70.7%	70.7%	70.7%	70.7%
Average Interest Rate	0.87%	0.82%	0.75%	0.77%	0.77%
Average Remaining Maturity	2.5 years	2.3 years	1.8 years	1.6 years	1.1 years
LTV (Total Assets Basis)	43.6%	43.3%	43.2%	42.9%	42.9%

\* The above does not include investment corporation bonds.

#### **Distribution of Loan Maturities**

(JPY M)



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# Loan Details

Loan	Lender	Amount (JPY million)	Floating/ Fixed	Interest Rate (%)	Borrowing Date	Maturity	(as of July 31, 2022)
Term Loan 4	SMBC, Mizuho, Shinsei, Resona, Fukuoka, Nishi-Nippon City	4,500	Fixed	0.90750%	August 17, 2016	February 28, 2023	,
Term Loan 5	SMBC, Mizuho, Shinsei, Resona, Fukuoka, Nishi-Nippon City	4,500	Fixed	0.98500%	August 17, 2016	August 31, 2023	- <u>Lender Composition</u>
Term Loan 7	SMBC, Mizuho, Shinsei, Resona, Fukuoka, Nishi-Nippon City	1,800	Fixed	0.78750%	August 1, 2017	January 31, 2023	Fukuoka Adzora Borids 3% 1% 3% Nishi-Nippon
Term Loan 9	SMBC, Mizuho, Shinsei, Resona	1,500	Fixed	0.92000%	November 30, 2018	November 29, 2024	City 4%
Term Loan 10	SMBC, Mizuho, Shinsei, Resona, Nishi-Nippon City	2,220	Fixed	0.75450%	April 25, 2019	April 30, 2024	Resona 10% SMBC
Term Loan 11	SMBC, Mizuho, Shinsei, Resona, Aozora	1,500	Fixed	0.73575%	July 19, 2019	November 29, 2024	Shinsei 12%
Term Loan 13	SMBC, Mizuho, Shinsei, Resona, Fukuoka, Nishi-Nippon City	2,000	Fixed	0.65600%	February 28, 2020	February 27, 2026	Mizuho 30%
Term Loan 16	SMBC, Mizuho, Shinsei, Resona	7,000	Variable	0.56727%	November 30, 2021	November 30, 2022	
Term Loan 17	SMBC	450	Variable	0.56727%	February 28, 2022	February 28, 2023	_
	Total Borrowings	25,470		Average 0.77%	Average Remaining	Loan Term 1.1 years	Fixed vs. Floating
Issue Date	Name	Issue Amount (JPY million)		Interest Rate	Redemption Date	Issuance Period	
November 25, 2020	First Unsecured Investment Corporation Bond (Callable bonds subordinated and limited to qualified institutional investors)	500		2.00%	April 30, 2026	5.4 years	Variable
September 30, 2021	Second Unsecured Investment Corporation Bond (Callable bonds subordinated and limited to qualified institutional investors)	370		2.00%	March 31, 2027	5.5 years	28.3%
	Total Bonds	870		Average 2.00%			Fixed* 71.7%
То	tal Interest-Bearing Liabilities	26,340		Average 0.81%	Average Remaining	Loan Term 1.2 years	



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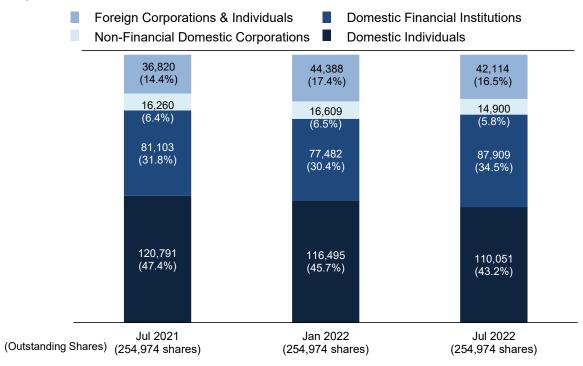
\* Includes interest fixed via swaps

# **Shareholder Composition**

#### Major Shareholders (as of July 31, 2022)

	Name	No. Of Shares	Share
1	The Master Trust Bank of Japan, Trust Account	34,906	13.7%
2	Custody Bank of Japan, Ltd., Trust Account	32,857	12.9%
3	Nomura Trust & Banking Co., Ltd., Investment Trust Account	11,718	4.6%
4	Ichigo Trust Pte. Ltd.	10,908	4.3%
5	BNP PARIBAS SECURITIES SERVICES LUXEMBOURG/JASDEC/SECURITIES – AIFM	9,243	3.6%
6	Ichigo Inc. (Sponsor)	6,500	2.5%
7	Individual Shareholder	3,270	1.3%
8	DFA INTERNATIONAL REAL ESTATE SECURITIES PORTFOLIO	2,996	1.2%
9	Individual Shareholder	2,590	1.0%
10	INTERACTIVE BROKERS LLC	1,875	0.7%
	Total	116,863	45.8%
シ			

#### By Number of Shares Held



#### By Number of Shareholders

		Jul 31, 2021	Jan 31, 2022	Jul 31, 2	2022
		Shareholders	Shareholders	Shareholders	Share
Do	omestic Individuals	16,178	15,456	15,075	97.5%
Do	mestic Financial Institutions	35	34	34	0.2%
	City banks, trust banks	4	4	4	_
	Regional banks	-	-	-	-
	Other (including securities companies	31	30	30	0.2%
No	on-Financial Domestic Corporations	226	222	212	1.4%
Foreign Corporations & Individuals		154	155	146	0.9%
Total		16,593	15,867	15,467	100%



Appendix: Growth Roadmap, Sponsor, Shareholder Alignment



# **Ongoing Actions to Drive Increased Shareholder Value**

### Portfolio Growth & Diversification Drive Earnings Growth & Stability

Organic Growth	External Growth
<ul> <li><u>Current Environment</u></li> <li>Both Japanese and inbound demand has dropped significantly due to Covid, generating ongoing impact on the hotel market</li> <li>Supply is exceeding demand in some areas in Japan due to excessive number of new hotel openings</li> <li>Financial strength of hotel operators needs to be closely monitored to verify their rent-paying ability</li> <li>No new growth driver is currently expected</li> </ul>	<ul> <li><u>Current Environment</u></li> <li>Sales and acquisitions limited due to ongoing market uncertainty</li> <li>Market recovery is expected after vaccine &amp; treatment regimes become available</li> <li>Competition for quality assets is expected to intensify</li> </ul>
<ul> <li><u>Actions</u></li> <li>Proactively execute value-add capex tailored to each hotel</li> <li>Sell hotels with limited growth potential</li> <li>Increase earnings by revising fixed rent and variable rent terms at lease renewal</li> <li>Grow with sponsor support (Hakata Hotels/PROPERA)</li> </ul>	<ul> <li><u>Actions</u></li> <li>Continue to grow portfolio of lodging-focused hotels, a hotel type with stable earnings</li> <li>High underlying land values reflect Ichigo Hotel's high location attractiveness and value</li> <li>Ichigo Hotel's focus on major regional cities with convenient public transport access and revenue upside from local events further reinforces earnings stability</li> <li>Geographic diversification and centrally-located hotels with stable demand also support high earnings stability</li> </ul>



**Dividend Growth** 

# Ichigo Hotel's Sponsor: Ichigo (2337)

Core Businesses: Asset Management, Sustainable Real Estate, Clean Energy

TOP PARTNER

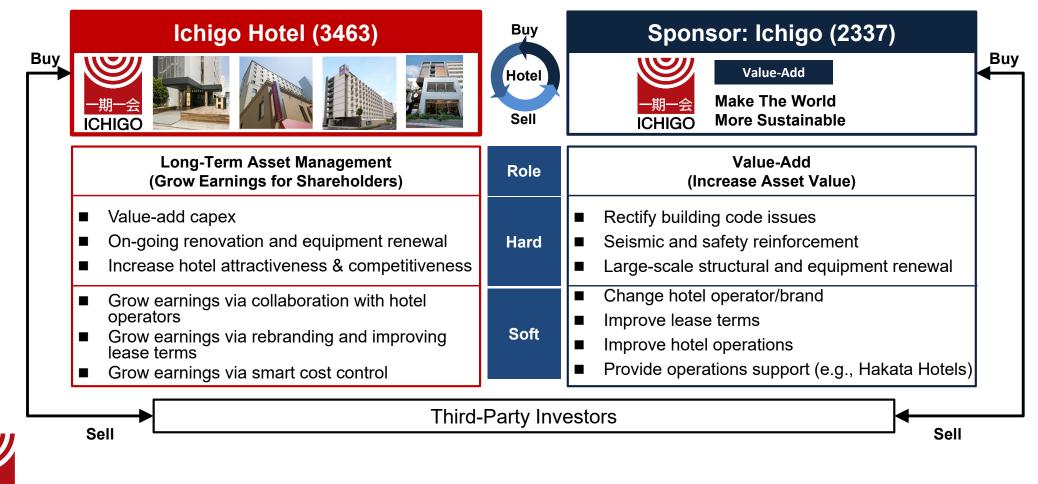
- Manages Ichigo Hotel (3463), Ichigo Office (8975), and Ichigo Green (9282)
- Sustainable Real Estate business adds value to existing buildings by drawing upon its real estate technologies and expertise-JILEAGUE 🚆いちご
- Deeply committed to CSR and Sustainability





# Synergies Between Ichigo Hotel and Sponsor

- Strengthen acquisitions through leveraging Ichigo's sourcing network
- Increase asset value through Ichigo's real estate value-add capabilities
- Drive higher returns for Ichigo Hotel shareholders





# Strong Sponsor Support

Changed Hotel Operator to Ichigo-owned Hakata Hotels

- Veteran hotel operator with expertise in AI revenue management (PROPERA) operates 13 hotels with focus on the Hakata (Fukuoka) area
- Maintained high occupancy, substantially outperforming other hotels (Hotels using PROPERA achieved 87.4% occupancy during the July 2022 fiscal period)
- Became the operator of Court Hotel Kurashiki (rebranded as The OneFive Garden Kurashiki) in February 2022 – already the operator of the Okayama, Fukuoka Tenjin, and Osaka Sakaisuji hotels
  - Selected as operator among multiple candidates due to offering superior terms
  - Prevented loss of a hotel operator amidst Covid

Hotels Operated by Hakata Hotels





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# Hakata Hotels & PROPERA

- Hakata Hotels, a consolidated subsidiary of Ichigo, is a hotel operator operating 13 hotels across Japan with many located in the Hakata (Fukuoka) area
- Hakata Hotels is deploying PROPERA, an AI-based revenue management system developed by Ichigo, to maximize earnings and increase guest satisfaction

Name	Hakata Hotels Inc.	
Address	3-13-1 Haruyoshi, Chuo-ku, Fukuoka	
Representatives	Alepresentatives Minoru Ishihara, Representative Director & Chairman Takanobu Kitazaki, Representative Director & President	
Paid-In Capital	JPY 10 million (100% shareholding by Centro Co. Ltd., a 100% Ichigo subsidiary)	
Establishment Date	March 2019	
Main Business	<ul> <li>Development, operation, lease, and management of retail buildings, hotels and restaurants</li> <li>Lease and management of real estate</li> <li>Design and construction of buildings and interior designs</li> <li>Consulting services related to retail buildings, retail facilities, and restaurants</li> </ul>	
Operating Hotels (Number of rooms in parentheses)	Hokkaido:THE KNOT SAPPORO (140)Tokyo:HOTEL EMIT SHIBUYA (72)Kyoto:The OneFive Kyoto Shijo (146)Osaka:The OneFive Osaka Sakaisuji (130)Okayama:The OneFive Okayama (208), The OneFive Garden Kurashiki (107)Fukuoka:The OneFive Villa Fukuoka (50), Plaza Hotel Tenjin (205), Plaza Hotel Premiere (170),Hotel II Palazzo (62), The OneFive Marine Fukuoka (103), The OneFive Terrace Fukuoka (82),The OneFive Fukuoka Tenjin (77)	



#### **PROPERA**

- Increases guest satisfaction
- Operating track record of increasing earnings by 10-40%
- Starting third-party sales

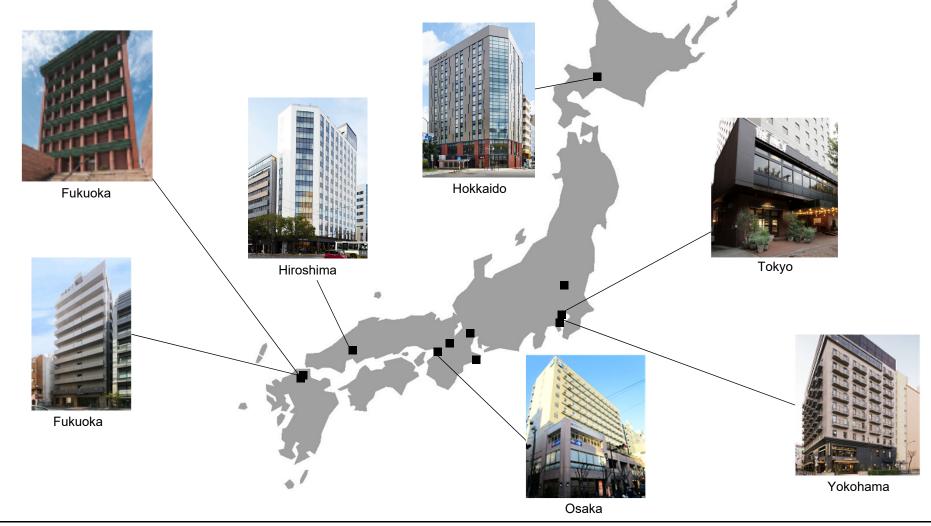
**HAKATA HOTELS** 

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# Portfolio Growth Opportunity via Ichigo Sponsor Support

20 Hotels (JPY 62B) in Ichigo Sponsor Pipeline as of May 31, 2022

- Lodging-focused hotels across Japan
- Locations: Major cities such as Hokkaido, Tokyo, Yokohama, Osaka, and Fukuoka





## Ichigo Hotel Overview

### Ichigo Hotel

Name	Ichigo Hotel REIT Investment Corporation	
Securities Code 3463		
Address	1-1-1 Uchisaiwaicho, Chiyoda-ku, Tokyo	
Executive Director Osamu Miyashita		
Fiscal Periods         January (August 1 - January 31) and July (February 1)		

### Asset Management Company

Name	Ichigo Investment Advisors Co., Ltd.
President	Hiroshi Iwai
Registration & Membership	Financial Instruments Dealer License (Investment Management Services, Investment Advisory & Agency Services, and Type II Financial Instruments Services) Minister of Finance, Kanto Financial Bureau #318



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Ichigo is Japan's first zero-carbon listed real estate company. We are taking responsibility for our environmental footprint by offsetting our carbon emissions and investing in low-carbon technologies such as solar energy.