

[Provisional Translation Only]

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<u>Issuer</u>

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Ichigo Hotel Operating Results – December 2019

Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (19 Hotels)

	December	(Previous)	Difference	YOY	August 2019 – December 2019 (Current Period-To-Date)			
	2019 (A)	December 2018 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	639.7	751.0	-111.3	-14.8%	3,595.4	-420.1	-10.5%	
RevPAR (JPY)	5,611	6,685	-1,075	-16.1%	6,624	-813	-10.9%	
Occupancy (%)	82.9	87.6	-4.7	-5.4%	85.6	-4.6	-5.1%	
ADR (JPY)	6,769	7,632	-863	-11.3%	7,739	-504	-6.1%	

Variable-Rent Hotels (12 Hotels)

	December	(Previous)	' Illitterence		August 2019 – December 2019 (Current Period-To-Date)			
	2019 (A)	December 2018 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	446.6	541.0	-94.4	-17.5%	2,437.4	-355.4	-12.7%	
RevPAR (JPY)	5,963	7,426	-1,463	-19.7%	6,921	-1,106	-13.8%	
Occupancy (%)	85.1	91.0	-5.9	-6.5%	86.3	-5.5	-6.0%	
ADR (JPY)	7,007	8,160	-1,153	-14.1%	8,016	-722	-8.3%	

Fixed-Rent Hotels (7 Hotels)

	December (Previous) December December		Difference	Difference YOY		August 2019 – December 2019 (Current Period-To-Date)			
	2019 (A)	December 2018 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change		
Revenue (JPY million)	193.1	209.9	-16.8	-8.0%	1,158.0	-64.7	-5.3%		
RevPAR (JPY)	5,032	5,473	-441	-8.1%	6,137	-336	-5.2%		
Occupancy (%)	79.3	82.0	-2.8	-3.4%	84.4	-3.2	-3.6%		
ADR (JPY)	6,348	6,672	-324	-4.8%	7,272	-121	-1.6%		

Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable-Rent Hotels (14 Hotels)

		December	(Previous)	Difference	YOY		019 – Deceml ent Period-To	
		2019 (A)	December 2018 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
Nest Hotel	Revenue (JPY million)	46.9	56.5	-9.6	-17.0%	281.1	-18.9	-6.3%
Sapporo	RevPAR (JPY)	6,812	8,639	-1,827	-21.2%	9,371	-776	-7.7%
Ekimae	Occupancy (%)	98.1	97.6	+0.5	+0.5%	96.8	+1.1	+1.2%
	ADR (JPY)	6,940	8,848	-1,908	-21.6%	9,678	-923	-8.7%
Nest Hotel	Revenue (JPY million)	30.8	45.3	-14.5	-32.1%	200.2	-34.4	-14.7%
Sapporo	RevPAR (JPY)	7,342	10,998	-3,656	-33.2%	9,789	-1,805	-15.6%
Odori	Occupancy (%)	89.6	97.3	-7.7	-7.9%	91.9	-2.1	-2.2%
	ADR (JPY)	8,194	11,302	-3,108	-27.5%	10,654	-1,683	-13.6%
Smile Hotel	Revenue (JPY million)	31.6	34.4	-2.9	-8.3%	156.0	-8.9	-5.4%
Tokyo	RevPAR (JPY)	8,823	9,685	-862	-8.9%	8,851	-526	-5.6%
Asagaya	Occupancy (%)	98.5	98.3	+0.2	+0.2%	97.9	-0.8	-0.8%
	ADR (JPY)	8,957	9,852	-895	-9.1%	9,043	-463	-4.9%
Hotel Wing	Revenue (JPY million)	40.7	43.2	-2.6	-5.9%	206.7	-11.6	-5.3%
International	RevPAR (JPY)	5,359	5,585	-226	-4.0%	5,493	-208	-3.6%
Nagoya	Occupancy (%)	86.6	92.7	-6.2	-6.7%	87.2	-2.6	-2.9%
	ADR (JPY)	6,191	6,022	+169	+2.8%	6,297	-46	-0.7%
	Revenue (JPY million)	27.1	32.6	-5.5	-16.9%	173.8	-38.7	-18.2%
Smile Hotel	RevPAR (JPY)	5,597	6,866	-1,269	-18.5%	7,328	-1,712	-18.9%
Kyoto Shijo	Occupancy (%)	98.4	92.3	+6.0	+6.5%	99.3	+0.9	+0.9%
	ADR (JPY)	5,690	7,436	-1,745	-23.5%	7,379	-1,804	-19.6%

		December	(Previous)	Difference	YOY	_	2019 – Decement Period-To	
		2019 (A)	December 2018 (B)	(A) - (B)	Change	Cumulative	VOV	YOY Change
Chisun Inn	Revenue (JPY million)	15.7	26.1	-10.4	-39.8%	89.4	-39.4	-30.6%
Osaka	RevPAR (JPY)	3,904	6,483	-2,579	-39.8%	4,495	-1,982	-30.6%
Hommachi	Occupancy (%)	63.8	86.0	-22.2	-25.8%	71.8	-12.6	-14.9%
	ADR (JPY)	6,115	7,536	-1,421	-18.9%	6,259	-1,415	-18.4%
Nest Hotel	Revenue (JPY million)	57.2	86.4	-29.2	-33.8%	284.5	-126.2	-30.7%
Osaka	RevPAR (JPY)	5,749	8,685	-2,936	-33.8%	5,695	-2,629	-31.6%
Shinsaibashi	Occupancy (%)	80.3	92.1	-11.8	-12.8%	77.3	-12.9	-14.4%
	ADR (JPY)	7,162	9,434	-2,272	-24.1%	7,371	-1,856	-20.1%
Hotel Wing International	Revenue (JPY million)	28.8				144.1		
Kobe Shin	RevPAR (JPY)	6,147				6,410		
Nagata	Occupancy (%)	78.0				79.6		
Ekimae	ADR (JPY)	7,885				8,052		
	Revenue (JPY million)	46.3	47.7	-1.4	-2.9%	227.6	-6.8	-2.9%
Nest Hotel	RevPAR (JPY)	4,773	5,005	-232	-4.6%	5,580	-178	-3.1%
Matsuyama	Occupancy (%)	85.0	85.2	-0.3	-0.3%	87.8	-3.3	-3.7%
	ADR (JPY)	5,618	5,872	-254	-4.3%	6,357	+38	+0.6%
	Revenue (JPY million)	19.5	24.4	-4.9	-19.9%	155.2	-8.1	-5.0%
Court Hotel	RevPAR (JPY)	4,845	6,321	-1,476	-23.4%	8,032	-681	-7.8%
Kurashiki	Occupancy (%)	77.2	97.9	-20.7	-21.2%	90.4	-7.2	-7.4%
	ADR (JPY)	6,275	6,455	-180	-2.8%	8,883	-40	-0.4%
	Revenue (JPY million)	14.9				64.1		
Valie Hotel	RevPAR (JPY)	2,759				3,519		
Hiroshima	Occupancy (%)	68.3				63.2		
	ADR (JPY)	4,041				5,569		
	Revenue (JPY million)	21.9	25.5	-3.6	-14.2%	111.2	-11.7	-9.5%
Valie Hotel	RevPAR (JPY)	8,531	10,045	-1,514	-15.1%	8,764	-1,010	-10.3%
Tenjin	Occupancy (%)	93.8	96.1	-2.3	-2.4%	95.7	+0.5	+0.6%
	ADR (JPY)	9,095	10,452	-1,357	-13.0%	9,162	-1,113	-10.8%

		December	(Previous)	Difference	YOY	August 2019 – December 2019 (Current Period-To-Date)		
			December 2018 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
	Revenue (JPY million)	32.4	34.3	-2.0	-5.7%	186.0	+2.6	+1.4%
Nest Hotel	RevPAR (JPY)	4,554	4,834	-279	-5.8%	5,347	+132	+2.5%
Kumamoto	Occupancy (%)	80.0	86.9	-6.9	-7.9%	79.5	-9.8	-11.0%
	ADR (JPY)	5,691	5,560	+131	+2.3%	6,723	+886	+15.2%
	Revenue (JPY million)	76.6	84.5	-7.9	-9.4%	365.8	-53.2	-12.7%
Nest Hotel Naha	RevPAR (JPY)	7,577	8,678	-1,101	-12.7%	8,390	-1,391	-14.2%
	Occupancy (%)	80.3	80.4	-0.1	-0.1%	80.5	-6.9	-7.8%
	ADR (JPY)	9,439	10,800	-1,361	-12.6%	10,416	-774	-6.9%

Fixed-Rent Hotels (6 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

			December (Previous)	Difference (A) - (B)	YOY	August 2019 – December 2019 (Current Period-To-Date)		
		2019 (A)	December 2018 (B)		Change	Cumulative	VOV	YOY Change
	Revenue (JPY million)	13.7	10.9	+2.8	+25.8%	102.4	+12.5	+14.0%
Comfort	RevPAR (JPY)	3,267	2,584	+683	+26.4%	5,065	+640	+14.5%
Hotel Kushiro	Occupancy (%)	74.1	61.5	+12.6	+20.5%	80.6	+5.7	+7.6%
	ADR (JPY)	4,409	4,203	+206	+4.9%	6,286	+375	+6.4%
Comfort	Revenue (JPY million)	21.3	25.3	-4.0	-15.8%	143.8	-7.5	-5.0%
Hotel	RevPAR (JPY)	3,500	4,158	-658	-15.8%	4,796	-250	-5.0%
Hamamatsu	Occupancy (%)	68.6	75.8	-7.2	-9.5%	78.6	-5.9	-6.9%
	ADR (JPY)	5,102	5,489	-386	-7.0%	6,102	+127	+2.1%
Comfort	Revenue (JPY million)	82.4	88.2	-5.8	-6.6%	440.3	-16.7	-3.7%
Hotel Central	RevPAR (JPY)	7,371	7,869	-498	-6.3%	7,963	-273	-3.3%
International Airport	Occupancy (%)	81.8	89.3	-7.5	-8.4%	86.2	-5.5	-6.0%
r	ADR (JPY)	9,013	8,811	+202	+2.3%	9,236	+253	+2.8%
	Revenue (JPY million)	12.4	13.4	-1.0	-7.2%	75.2	-14.6	-16.2%
Comfort	RevPAR (JPY)	3,765	4,048	-282	-7.0%	4,635	-884	-16.0%
Hotel Suzuka	Occupancy (%)	74.3	74.6	-0.3	-0.5%	76.1	-5.7	-7.0%
	ADR (JPY)	5,069	5,424	-355	-6.5%	6,090	-658	-9.7%
Comfort	Revenue (JPY million)	30.4	33.5	-3.1	-9.2%	181.0	-14.0	-7.2%
Hotel	RevPAR (JPY)	4,487	4,960	-474	-9.5%	5,469	-421	-7.2%
Okayama	Occupancy (%)	86.7	88.5	-1.8	-2.1%	87.6	-2.6	-2.9%
	ADR (JPY)	5,175	5,604	-429	-7.7%	6,246	-288	-4.4%
Urbain	Revenue (JPY million)	24.9	29.9	-4.9	-16.5%	174.9	-17.8	-9.2%
Hiroshima	RevPAR (JPY)	4,703	5,634	-931	-16.5%	6,686	-681	-9.2%
Executive	Occupancy (%)	83.9	88.0	-4.1	-4.6%	91.1	-2.6	-2.7%
	ADR (JPY)	5,602	6,399	-797	-12.5%	7,336	-526	-6.7%

Notes:

- 1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at the Chisun Inn Osaka Hommachi, Hotel Wing International Kobe Shin Nagata Ekimae, and the Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms.

- 4. Occupancy is calculated with the following formula:
 - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms * number of days hotel was in operation during the period)
 - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 5. ADR (Average Daily Rate) is calculated with the following formula:

 ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period.
- 6. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total hotel and fixed-rent hotel data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. The Grandpark-Inn Yokohama is excluded from the above data because the hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. The Hotel Wing International Kobe Shin Nagata Ekimae and the Valie Hotel Hiroshima are excluded from the Total and Variable-Rent Hotels data on page 1 because the previous hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons.
- 8. Pre-acquisition data for acquired hotels are based on data received from the previous owners.

Explanation of Changes

Variable-rent hotels, which are the primary driver of increases/decreases in Ichigo Hotel's earnings, and the total portfolio saw year-on-year decreases in Revenue, RevPAR, Occupancy, and ADR.

Impacted by a significant drop in Korean tourists and increased hotel supply, RevPAR significantly decreased year-on-year in Sapporo, Kyoto, Osaka, Kurashiki, Fukuoka, and Naha.

Value-Add Actions

Ichigo Hotel is upgrading the shower heads in the guest rooms at the Valie Hotel Hiroshima to reduce water consumption without a loss in water pressure (forecast ROI 54.9%).

Ichigo Hotel will continue to work closely with its hotel operator partners to carry out value-add capex and drive higher earnings.