

[Provisional Translation Only]

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### Ichigo Hotel Operating Results – January 2020

Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (19 Hotels)

	January (Previous) Difference		YOY	0	2019 – January 2020 ent Period-To-Date)		
	2020 (A)	January 2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
Revenue (JPY million)	573.2	631.0	-57.8	-9.2%	4,168.6	-477.9	-10.3%
RevPAR (JPY)	5,082	5,637	-555	-9.9%	6,364	-770	-10.8%
Occupancy (%)	79.2	82.3	-3.1	-3.7%	84.5	-4.4	-4.9%
ADR (JPY)	6,414	6,851	-437	-6.4%	7,530	-496	-6.2%

Variable-Rent Hotels (12 Hotels)

	January	ry (Previous) Difference		YOY	0	2019 – January 2020 ent Period-To-Date)		
	2020 (A)	January 2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	385.4	441.2	-55.8	-12.6%	2,822.8	-411.2	-12.7%	
RevPAR (JPY)	5,196	6,066	-871	-14.4%	6,630	-1,066	-13.9%	
Occupancy (%)	81.0	86.1	-5.0	-5.9%	85.4	-5.4	-6.0%	
ADR (JPY)	6,412	7,048	-636	-9.0%	7,760	-708	-8.4%	

## Fixed-Rent Hotels (7 Hotels)

	January (Previous		Difference		August 2019 – January 2020 (Current Period-To-Date)				
	2020 (A)	January 2019 (B)	(A) - (B) Change		Cumulative	YOY Difference	YOY Change		
Revenue (JPY million)	187.8	189.8	-2.0	-1.0%	1,345.8	-66.7	-4.7%		
RevPAR (JPY)	4,894	4,934	-40	-0.8%	5,927	-286	-4.6%		
Occupancy (%)	76.3	76.1	+0.2	+0.3%	83.0	-2.6	-3.0%		
ADR (JPY)	6,418	6,487	-69	-1.1%	7,140	-117	-1.6%		

# Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable-Rent Hotels (14 Hotels)

		January	(Previous)	Difference	YOY	August 2019 – January 2020 (Current Period-To-Date)			
		2020 (A)	January 2019 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Nest Hotel	Revenue (JPY million)	45.4	54.1	-8.7	-16.1%	326.5	-27.6	-7.8%	
Sapporo	RevPAR (JPY)	6,872	8,209	-1,337	-16.3%	8,950	-871	-8.9%	
Ekimae	Occupancy (%)	96.8	95.9	+0.8	+0.9%	96.8	+1.1	+1.1%	
	ADR (JPY)	7,102	8,558	-1,456	-17.0%	9,245	-1,012	-9.9%	
Nest Hotel	Revenue (JPY million)	31.1	40.9	-9.8	-24.1%	231.2	-44.3	-16.1%	
Sapporo	RevPAR (JPY)	7,359	9,855	-2,496	-25.3%	9,380	-1,922	-17.0%	
Odori	Occupancy (%)	90.6	97.0	-6.5	-6.6%	91.7	-2.8	-3.0%	
	ADR (JPY)	8,123	10,156	-2,032	-20.0%	10,233	-1,727	-14.4%	
Smile Hotel	Revenue (JPY million)	28.1	28.2	-0.1	-0.3%	184.1	-8.9	-4.6%	
Tokyo	RevPAR (JPY)	7,819	7,920	-100	-1.3%	8,677	-454	-5.0%	
Asagaya	Occupancy (%)	96.2	98.0	-1.8	-1.9%	97.6	-0.9	-1.0%	
	ADR (JPY)	8,128	8,080	+48	+0.6%	8,891	-376	-4.1%	
Hatal Win a	Revenue (JPY million)	34.8	35.9	-1.0	-2.9%	241.5	-12.6	-5.0%	
Hotel Wing International	RevPAR (JPY)	4,587	4,540	+47	+1.0%	5,340	-164	-3.0%	
Nagoya	Occupancy (%)	79.9	84.0	-4.1	-4.8%	86.0	-2.9	-3.2%	
	ADR (JPY)	5,739	5,406	+334	+6.2%	6,210	+16	+0.3%	
	Revenue (JPY million)	20.2	23.8	-3.6	-15.2%	194.0	-42.3	-17.9%	
Smile Hotel	RevPAR (JPY)	4,191	4,941	-750	-15.2%	6,800	-1,550	-18.6%	
Kyoto Shijo	Occupancy (%)	86.4	92.9	-6.5	-7.0%	97.1	-0.4	-0.4%	
	ADR (JPY)	4,852	5,320	-468	-8.8%	7,000	-1,563	-18.3%	

		January	(Previous)	Difference	УОУ		2019 – Janua ent Period-To	·
		2020 (Å)	January 2019 (B)	(A) - (B)	Change	Cumulative	VOV	YOY Change
Chisun Inn	Revenue (JPY million)	10.6	22.3	-11.7	-52.5%	100.0	-51.1	-33.8%
Osaka	RevPAR (JPY)	2,627	5,534	-2,907	-52.5%	4,180	-2,138	-33.8%
Hommachi	Occupancy (%)	47.3	86.3	-38.9	-45.1%	67.7	-17.0	-20.1%
	ADR (JPY)	5,552	6,416	-864	-13.5%	6,176	-1,283	-17.2%
Nest Hotel	Revenue (JPY million)	51.2	65.3	-14.1	-21.6%	335.7	-140.3	-29.5%
Osaka	RevPAR (JPY)	5,068	6,443	-1,375	-21.3%	5,589	-2,418	-30.2%
Shinsaibashi	Occupancy (%)	82.4	84.1	-1.7	-2.1%	78.1	-11.1	-12.4%
	ADR (JPY)	6,153	7,661	-1,508	-19.7%	7,155	-1,824	-20.3%
Hotel Wing International	Revenue (JPY million)	23.8				167.9		
Kobe Shin	RevPAR (JPY)	4,922				6,160		
Nagata	Occupancy (%)	67.9				77.6		
Ekimae	ADR (JPY)	7,247				7,934		
	Revenue (JPY million)	41.4	39.5	+1.9	+4.7%	269.0	-4.9	-1.8%
Nest Hotel	RevPAR (JPY)	4,655	4,488	+167	+3.7%	5,424	-120	-2.2%
Matsuyama	Occupancy (%)	81.8	79.6	+2.2	+2.7%	86.8	-2.4	-2.7%
	ADR (JPY)	5,688	5,635	+53	+0.9%	6,250	+35	+0.6%
	Revenue (JPY million)	18.9	19.5	-0.6	-3.1%	174.0	-8.7	-4.8%
Court Hotel Kurashiki	RevPAR (JPY)	4,772	5,110	-338	-6.6%	7,483	-624	-7.7%
Kulasiliki	Occupancy (%)	80.0	98.0	-18.0	-18.4%	88.7	-9.1	-9.3%
	ADR (JPY)	5,968	5,215	+753	+14.4%	8,440	+144	+1.7%
	Revenue (JPY million)	14.5				78.5		
Valie Hotel	RevPAR (JPY)	2,677				3,327		
Hiroshima	Occupancy (%)	68.8				64.5		
	ADR (JPY)	3,892				5,161		
	Revenue (JPY million)	17.1	21.4	-4.3	-20.0%	128.3	-16.0	-11.1%
Valie Hotel	RevPAR (JPY)	6,562	8,335	-1,773	-21.3%	8,393	-1,138	-11.9%
Tenjin	Occupancy (%)	89.9	93.7	-3.8	-4.0%	94.7	-0.2	-0.2%
	ADR (JPY)	7,299	8,898	-1,598	-18.0%	8,864	-1,182	-11.8%

		January	(Previous) January 2019 (B)	Difference	YOY	August 2019 – January 2020 (Current Period-To-Date)		
		2020 (A)		(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
	Revenue (JPY million)	27.2	27.9	-0.6	-2.2%	213.2	+2.0	+0.9%
Nest Hotel	RevPAR (JPY)	3,744	3,830	-86	-2.2%	5,077	+96	+1.9%
Kumamoto	Occupancy (%)	77.0	73.2	+3.7	+5.1%	79.1	-7.5	-8.7%
	ADR (JPY)	4,864	5,230	-365	-7.0%	6,419	+668	+11.6%
	Revenue (JPY million)	59.3	62.4	-3.1	-4.9%	425.2	-56.3	-11.7%
Nest Hotel Naha	RevPAR (JPY)	5,993	6,673	-680	-10.2%	7,986	-1,271	-13.7%
	Occupancy (%)	71.8	74.8	-3.0	-4.0%	79.1	-6.2	-7.3%
	ADR (JPY)	8,344	8,920	-575	-6.4%	10,099	-756	-7.0%

		January	(Previous)	Difference	YOY		2019 – Janua ent Period-To	
		Sandary January   2020 (A) 2019 (B)		(A) - (B)	Change	Cumulative	VOV	YOY Change
	Revenue (JPY million)	14.4	13.7	+0.7	+5.1%	116.7	+13.2	+12.8%
Comfort	RevPAR (JPY)	3,467	3,310	+156	+4.7%	4,796	+559	+13.2%
Hotel Kushiro	Occupancy (%)	75.3	64.7	+10.6	+16.4%	79.7	+6.5	+8.9%
	ADR (JPY)	4,603	5,117	-514	-10.0%	6,018	+226	+3.9%
Comfort	Revenue (JPY million)	18.7	21.2	-2.5	-11.7%	162.5	-10.0	-5.8%
Hotel	RevPAR (JPY)	3,077	3,485	-408	-11.7%	4,507	-276	-5.8%
Hamamatsu	Occupancy (%)	63.7	65.0	-1.3	-2.0%	76.1	-5.1	-6.3%
	ADR (JPY)	4,830	5,362	-532	-9.9%	5,923	+30	+0.5%
Comfort	Revenue (JPY million)	87.6	85.2	+2.3	+2.7%	527.8	-14.4	-2.6%
Hotel Central	RevPAR (JPY)	7,848	7,580	+268	+3.5%	7,944	-182	-2.2%
International Airport	Occupancy (%)	83.9	85.7	-1.8	-2.1%	85.8	-4.9	-5.4%
rinport	ADR (JPY)	9,352	8,840	+512	+5.8%	9,255	+295	+3.3%
	Revenue (JPY million)	10.5	10.5	-0.1	-0.7%	85.6	-14.6	-14.6%
Comfort	RevPAR (JPY)	3,177	3,186	-9	-0.3%	4,389	-737	-14.4%
Hotel Suzuka	Occupancy (%)	70.1	64.5	+5.6	+8.7%	75.1	-3.8	-4.8%
	ADR (JPY)	4,530	4,937	-406	-8.2%	5,845	-653	-10.1%
Comfort	Revenue (JPY million)	28.6	28.6	-		209.7	-14.0	-6.3%
Hotel	RevPAR (JPY)	4,225	4,225	_	_	5,259	-350	-6.2%
Okayama	Occupancy (%)	79.8	82.5	-2.7	-3.2%	86.3	-2.6	-2.9%
	ADR (JPY)	5,294	5,122	+171	+3.3%	6,097	-216	-3.4%
Urbain	Revenue (JPY million)	21.2	23.8	-2.6	-11.0%	196.1	-20.4	-9.4%
Hiroshima	RevPAR (JPY)	3,997	4,492	-495	-11.0%	6,233	-650	-9.4%
Executive	Occupancy (%)	73.2	76.9	-3.7	-4.8%	88.1	-2.8	-3.0%
	ADR (JPY)	5,459	5,839	-379	-6.5%	7,073	-500	-6.6%

Fixed-Rent Hotels (6 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

Notes:

1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.

- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at the Chisun Inn Osaka Hommachi, Hotel Wing International Kobe Shin Nagata Ekimae, and the Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms.

4. Occupancy is calculated with the following formula:

Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms \* number of days hotel was in operation during the period)

Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.

- 5. ADR (Average Daily Rate) is calculated with the following formula: ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period.
- 6. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total hotel and fixed-rent hotel data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. The Grandpark-Inn Yokohama is excluded from the above data because the hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. The Hotel Wing International Kobe Shin Nagata Ekimae and the Valie Hotel Hiroshima are excluded from the Total and Variable-Rent Hotels data on page 1 because the previous hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. The Nest Hotel Naha was sold on January 31, 2020, and is included in Total and Variable-Rent Hotels data.
- 8. Pre-acquisition data for acquired hotels are based on data received from the previous owners.

### Explanation of Changes

Variable-rent hotels, which are the primary driver of increases/decreases in Ichigo Hotel's earnings, and the total portfolio saw year-on-year decreases in Revenue, RevPAR, Occupancy, and ADR.

Impacted by a significant drop in Korean tourists and increased hotel supply, RevPAR significantly decreased year-on-year in Sapporo, Kyoto, Osaka, Fukuoka, and Naha. Of particular note, Osaka saw further decreases due to cancellations by Chinese tourists due to the coronavirus outbreak.

#### Value-Add Actions

Ichigo Hotel renewed its contract with Hospitality Operations, the current operator of the Smile Hotel Tokyo Asagaya, ahead of the upcoming expiration of its fixed-term lease contract in June 2020. Hospitality Operations was chosen among several candidate operators as a result of the comprehensive review of various factors including price.

Under the new contract, Ichigo Hotel successfully increased the minimum guaranteed rent (fixed rent) and changed the formula for calculating variable rent. This has increased the percentage of fixed rent, stabilizing revenue. Rent is expected to increase c. JPY 10 million p.a.

Ichigo Hotel will continue to work closely with its hotel operator partners to carry out value-add capex and drive higher earnings.