

[Provisional Translation Only]

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<u>Issuer</u>

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Ichigo Hotel Operating Results – January 2021

Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (20 Hotels)

	January	(Previous)	Difference	Difference YOY		August 2020 – January 2021 (Current Period-To-Date)			
	2021 (A)	January 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change		
Revenue (JPY million)	202.1	552.3	-350.1	-63.4%	1,369.4	-2,542.1	-65.0%		
RevPAR (JPY)	2,045	4,895	-2,849	-58.2%	2,533	-3,717	-59.5%		
Occupancy (%)	43.6	78.7	-35.1	-44.6%	52.2	-32.4	-38.3%		
ADR (JPY)	4,694	6,221	-1,527	-24.5%	4,855	-2,534	-34.3%		

Variable Rent Hotels (14 Hotels)

	January	(Previous)	January Difference YOY		August 2020 – January 2021 (Current Period-To-Date)		
	2021 (A)	2020 (B)			Cumulative	YOY Difference	YOY Change
Revenue (JPY million)	105.6	393.1	-287.5	-73.1%	907.7	-1,946.2	-68.2%
RevPAR (JPY)	1,527	4,834	-3,307	-68.4%	2,335	-3,831	-62.1%
Occupancy (%)	39.9	80.0	-40.2	-50.2%	53.4	-31.0	-36.7%
ADR (JPY)	3,829	6,038	-2,210	-36.6%	4,371	-2,932	-40.1%

Fixed Rent Hotels (6 Hotels)

	January	(Previous)	Difference	YOY	August 2020 – January 2021 (Current Period-To-Date)			
	2021 (A)	January 2020 (B) (A) - (B)		Change	Cumulative	YOY Difference	YOY Change	
Revenue (JPY million)	96.6	159.2	-62.7	-39.4%	494.4	-641.8	-56.5%	
RevPAR (JPY)	3,073	5,035	-1,962	-39.0%	2,755	-3,313	-54.6%	
Occupancy (%)	50.9	75.5	-24.6	-32.6%	46.9	-35.5	-43.1%	
ADR (JPY)	6,039	6,667	-628	-9.4%	5,876	-1,493	-20.3%	

Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable Rent Hotels (15 Hotels)

		January (Previous)		Difference	YOY	_	ust 2020 – January 2021 urrent Period-To-Date)		
		2021 (A)	January 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	
Nest Hotel	Revenue (JPY million)	11.0	45.4	-34.4	-75.9%	125.7	-200.8	-61.5%	
Sapporo	RevPAR (JPY)	1,830	6,872	-5,042	-73.4%	3,415	-5,535	-61.8%	
Ekimae	Occupancy (%)	50.7	96.8	-46.0	-47.6%	81.2	-15.6	-16.1%	
	ADR (JPY)	3,607	7,102	-3,496	-49.2%	4,206	-5,039	-54.5%	
Nest Hotel	Revenue (JPY million)	2.8	31.1	-28.3	-91.0%	73.8	-157.5	-68.1%	
Sapporo	RevPAR (JPY)	655	7,359	-6,704	-91.1%	2,871	-6,509	-69.4%	
Odori	Occupancy (%)	16.4	90.6	-74.2	-81.9%	66.1	-25.6	-27.9%	
	ADR (JPY)	4,004	8,123	-4,120	-50.7%	4,347	-5,886	-57.5%	
Smile Hotel	Revenue (JPY million)	13.8	28.1	-14.3	-51.0%	89.2	-94.9	-51.6%	
Tokyo	RevPAR (JPY)	3,822	7,819	-3,997	-51.1%	4,179	-4,498	-51.8%	
Asagaya	Occupancy (%)	83.6	96.2	-12.6	-13.1%	84.0	-13.6	-13.9%	
	ADR (JPY)	4,571	8,128	-3,557	-43.8%	4,975	-3,916	-44.0%	
HOTEL	Revenue (JPY million)	5.5				56.9			
EMIT	RevPAR (JPY)	2,437				4,278			
SHIBUYA	Occupancy (%)	68.7				93.7			
	ADR (JPY)	3,546				4,568			
Hotel Wing	Revenue (JPY million)	8.8	34.8	-26.0	-74.7%	64.1	-177.4	-73.4%	
International	RevPAR (JPY)	1,093	4,587	-3,494	-76.2%	1,390	-3,951	-74.0%	
Nagoya	Occupancy (%)	26.8	79.9	-53.2	-66.5%	31.1	-54.9	-63.8%	
	ADR (JPY)	4,085	5,739	-1,654	-28.8%	4,468	-1,741	-28.0%	

		January	(Previous) January	Difference	YOY	August 2020 – January 2021 (Current Period-To-Date)		
		2021 (A)	2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
	Revenue (JPY million)	2.6	20.2	-17.6	-87.1%	37.8	-156.2	-80.5%
Smile Hotel	RevPAR (JPY)	546	4,191	-3,645	-87.0%	1,383	-5,417	-79.7%
Kyoto Shijo	Occupancy (%)	19.0	86.4	-67.4	-78.1%	36.4	-60.8	-62.5%
	ADR (JPY)	2,882	4,852	-1,970	-40.6%	3,801	-3,199	-45.7%
Chisun Inn	Revenue (JPY million)	-	10.6	-10.6	-100%	-	-100	-100%
Osaka	RevPAR (JPY)	_	2,627	-2,627	-100%	_	_	_
Hommachi	Occupancy (%)		47.3	-47.3	-100%	_	_	_
	ADR (JPY)		5,552	-5,552	-100%	_	_	_
Nest Hotel	Revenue (JPY million)	2.7	51.2	-48.6	-94.8%	18.8	-316.9	-94.4%
Osaka	RevPAR (JPY)	249	5,068	-4,819	-95.1%	441	-5,148	-92.1%
Shinsaibashi	Occupancy (%)	6.9	82.4	-75.4	-91.6%	11.5	-66.6	-85.2%
	ADR (JPY)	3,599	6,153	-2,554	-41.5%	3,821	-3,334	-46.6%
Hotel Wing International	Revenue (JPY million)	12.2	23.8	-11.6	-48.7%	88.2	-79.6	-47.4%
Kobe Shin	RevPAR (JPY)	2,603	4,922	-2,319	-47.1%	3,190	-2,970	-48.2%
Nagata	Occupancy (%)	39.0	67.9	-28.9	-42.5%	45.5	-32.1	-41.3%
Ekimae	ADR (JPY)	6,669	7,247	-578	-8.0%	7,003	-930	-11.7%
	Revenue (JPY million)	12.5	41.4	-28.8	-69.7%	125.6	-143.4	-53.3%
Nest Hotel	RevPAR (JPY)	1,840	4,655	-2,815	-60.5%	2,984	-2,441	-45.0%
Matsuyama	Occupancy (%)	41.8	81.8	-40.0	-48.9%	63.4	-23.3	-26.9%
	ADR (JPY)	4,402	5,688	-1,286	-22.6%	4,703	-1,547	-24.8%
The	Revenue (JPY million)	10.8	28.8	-17.9	-62.3%	69.3	-140.5	-67.0%
OneFive	RevPAR (JPY)	1,661	4,244	-2,582	-60.8%	2,117	-3,146	-59.8%
Okayama	Occupancy (%)	58.8	79.8	-21.0	-26.3%	69.7	-16.5	-19.1%
	ADR (JPY)	2,825	5,317	-2,491	-46.9%	3,035	-3,066	-50.3%
	Revenue (JPY million)	4.0	18.9	-14.9	-79.0%	50.9	-123.2	-70.8%
Court Hotel Kurashiki	RevPAR (JPY)	984	4,772	-3,788	-79.4%	2,503	-4,980	-66.6%
	Occupancy (%)	20.3	80.0	-59.6	-74.5%	34.8	-53.9	-60.8%
	ADR (JPY)	4,836	5,968	-1,133	-19.0%	7,199	-1,241	-14.7%
	Revenue (JPY million)	2.8	14.5	-11.6	-80.3%	32.6		
Valie Hotel Hiroshima	RevPAR (JPY)	511	2,677	-2,166	-80.9%	1,327		
ппоящій	Occupancy (%)	14.8	68.8	-53.9	-78.4%	30.9		
	ADR (JPY)	3,442	3,892	-449	-11.5%	4,297		

			(Previous)	/ Difference			2020 – January 2021 ent Period-To-Date)	
			January 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change
The	Revenue (JPY million)	4.9	17.1	-12.2	-71.1%	32.9	-95.4	-74.3%
OneFive	RevPAR (JPY)	1,652	6,562	-4,910	-74.8%	2,007	-6,386	-76.1%
Fukuoka Tenjin	Occupancy (%)	68.2	89.9	-21.7	-24.1%	61.9	-32.8	-34.7%
Tonjini	ADR (JPY)	2,421	7,299	-4,878	-66.8%	3,244	-5,619	-63.4%
	Revenue (JPY million)	16.7	27.2	-10.6	-38.8%	98.7	-114.5	-53.7%
Nest Hotel	RevPAR (JPY)	2,415	3,744	-1,329	-35.5%	2,399	-2,678	-52.7%
Kumamoto	Occupancy (%)	69.7	77.0	-7.3	-9.5%	63.5	-15.6	-19.7%
	ADR (JPY)	3,467	4,864	-1,397	-28.7%	3,779	-2,640	-41.1%

Fixed Rent Hotels (5 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

		January (Previous)		Difference YOY		August 2020 – January 2021 (Current Period-To-Date)			
		2021 (A)	January 2020 (B)	anuary (A) (B)		Cumulative	YOY Difference	YOY Change	
	Revenue (JPY million)	9.3	14.4	-5.0	-35.1%	89.6	-27.1	-23.2%	
Comfort	RevPAR (JPY)	2,227	3,467	-1,240	-35.8%	3,648	-1,148	-23.9%	
Hotel Kushiro	Occupancy (%)	51.9	75.3	-23.4	-31.1%	70.0	-9.7	-12.2%	
	ADR (JPY)	4,289	4,603	-314	-6.8%	5,215	-803	-13.3%	
Comfort	Revenue (JPY million)	11.7	18.7	-7.0	-37.6%	76.1	-86.4	-53.2%	
Hotel	RevPAR (JPY)	1,920	3,077	-1,158	-37.6%	2,111	-2,395	-53.2%	
Hamamatsu	Occupancy (%)	37.4	63.7	-26.3	-41.3%	42.5	-33.5	-44.1%	
	ADR (JPY)	5,136	4,830	+306	+6.3%	4,963	-960	-16.2%	
Comfort	Revenue (JPY million)	25.4	87.6	-62.2	-71.0%	189.3	-338.6	-64.1%	
Hotel Central	RevPAR (JPY)	2,250	7,848	-5,598	-71.3%	2,873	-5,071	-63.8%	
International Airport	Occupancy (%)	32.8	83.9	-51.1	-60.9%	37.2	-48.6	-56.7%	
rinport	ADR (JPY)	6,864	9,352	-2,488	-26.6%	7,726	-1,529	-16.5%	
	Revenue (JPY million)	6.0	10.5	-4.4	-42.2%	51.2	-34.4	-40.2%	
Comfort	RevPAR (JPY)	1,828	3,177	-1,350	-42.5%	2,623	-1,766	-40.2%	
Hotel Suzuka	Occupancy (%)	41.6	70.1	-28.5	-40.6%	51.7	-23.4	-31.1%	
	ADR (JPY)	4,391	4,530	-139	-3.1%	5,073	-772	-13.2%	
Urbain	Revenue (JPY million)	41.0	21.2	+19.8	+93.4%	68.3	-127.8	-65.2%	
Hiroshima	RevPAR (JPY)	7,728	3,997	+3,731	+93.4%	2,851	-3,381	-54.3%	
Executive	Occupancy (%)	100	73.2	+26.8	+36.6%	42.7	-45.4	-51.5%	
	ADR (JPY)	7,728	5,459	+2,269	+41.6%	6,669	-404	-5.7%	

Notes:

- 1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at the Chisun Inn Osaka Hommachi, Hotel Wing International Kobe Shin Nagata Ekimae, and Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms.
- 4. Occupancy is calculated with the following formula:
 - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms * number of days hotel was in operation during the period)
 - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 5. ADR (Average Daily Rate) is calculated with the following formula:

 ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period.
- 6. The Grandpark-Inn Yokohama and the Washington Hotel Plaza Shimonoseki Eki Nishi are excluded from the above data because the hotel operators did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total and fixed rent hotels data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. January 2020 data for HOTEL EMIT SHIBUYA is not separately disclosed and is excluded from the total and variable rent hotels data on page 1, because the previous hotel operator did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons.
- 8. Hiroshima Prefecture has temporarily leased all rooms of the Urbain Hiroshima Executive starting on December 20, 2020.
- 9. As the Valie Hotel Hiroshima was rebranded and reopened on September 18, 2019, there is no cumulative data available for year-on-year comparisons.
- 10. January 2021 data for the Nest Hotel Osaka Shinsaibashi is for the period from January 1, 2021 to January 12, 2021 because the hotel has been temporarily closed starting on January 13, 2021.
- 11. January 2021 data for the Nest Hotel Sapporo Odori is for the period from January 1, 2021 to January 16, 2021 because the hotel had been temporarily closed starting on January 17, 2021.
- 12. Pre-acquisition data for acquired hotels are based on data received from the previous owners.

Status of Temporarily Closed Hotels

Hotel	Date Closed	Status
Chisun Inn Osaka Hommachi	April 17, 2020	Selecting new operator to replace current operator whose lease contract ended on December 31, 2020
Grandpark-Inn Yokohama	November 1, 2020	Rebranding and reopening in March 2021
Nest Hotel Osaka Shinsaibashi	January 13, 2021	Temporarily closed due to the second state of emergency declared by the Japanese government Scheduled to reopen on February 28, 2021
Nest Hotel Sapporo Odori	January 17, 2021	Temporarily closed due to the second state of emergency declared by the Japanese government Reopened on February 8, 2021

Explanation of Changes

Although hotel demand moderately recovered after last year's nationwide state of emergency (April 7, 2020 ~ May 25, 2020), the recent surge in Covid infections has resulted in ongoing travel restrictions and a decrease in hotel accommodation demand, thus resulting in year-on-year decreases in Revenue, RevPAR, and Occupancy at all hotels, except the Urbain Hiroshima Executive at which all rooms are temporarily leased to Hiroshima Prefecture.

Value-Add Actions

As per the September 14, 2020 Ichigo Hotel release "Change in Hotel Operators," renovation work has been carried out at the Grandpark-Inn Yokohama in preparation for its scheduled rebranding and reopening on March 1, 2021, at which time it will be renamed as the Capsule Plus Yokohama.

Under the supervision of new operator, nine hours Inc., the Capsule Plus Yokohama's new design includes a refurbished exterior and interior for a simple, sophisticated look, a second floor renovated into a ladies-only floor, and upgrades to bathing facilities and the sauna.

Ichigo Hotel will continue to work to carry out value-add renovations to increase guest satisfaction and drive higher earnings.

Capsule Plus Yokohama



capsule+

Building Façade



Entrance on 1F



Lounge on 1F



Men's Refreshing Room on 1F



Ladies' Shower Room on 2F