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### <u>Issuer</u>

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## **Ichigo Hotel Operating Results – November 2021**

### Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (21 Hotels)

	Nov (Previous)		• Difference		Aug (Curre	Nov 2019		
	2021 (A)	Nov 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	382.5	326.6	+55.9	+17.1%	1,305.3	+292.3	+28.9%	729.3
RevPAR (JPY)	3,480	3,106	+374	+12.0%	2,967	+632	+27.1%	6,834
Occupancy (%)	70.5	58.9	+11.7	+19.8%	62.8	+15.4	+32.6%	86.8
ADR (JPY)	4,936	5,277	-342	-6.5%	4,727	-205	-4.1%	7,876

### Variable Rent Hotels (15 Hotels)

	NOV '		(Previous) Nov Difference		Aug (Curre	Nov 2019		
	2021 (A)	2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	283.9	225.5	+58.4	+25.9%	942.8	+255.4	+37.1%	497.7
RevPAR (JPY)	3,580	3,017	+562	+18.6%	2,984	+776	+35.1%	7,703
Occupancy (%)	74.9	61.8	+13.1	+21.1%	67.1	+18.5	+38.1%	94.2
ADR (JPY)	4,782	4,882	-100	-2.1%	4,449	-99	-2.2%	8,181

# Fixed Rent Hotels (6 Hotels)

	Nov	(Previous) Nov Difference		YOY	Aug (Curre	Nov 2019		
	2021 (A)	2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	98.6	101.1	-2.5	-2.5%	362.5	+36.9	+11.3%	231.6
RevPAR (JPY)	3,245	3,306	-61	-1.8%	2,927	+309	+11.8%	6,255
Occupancy (%)	60.2	52.2	+7.9	+15.2%	52.7	+8.1	+18.2%	85.3
ADR (JPY)	5,390	6,327	-936	-14.8%	5,551	-318	-5.4%	7,333

# Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable Rent Hotels (15 Hotels)

		Nov (Previous) 2021 Nov		Difference	YOY	Aug (Curre	Nov 2019		
		(A)	Nov 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Nest Hotel	Revenue (JPY million)	25.1	21.0	+4.1	+19.4%	96.3	-6.0	-5.9%	50.8
Sapporo	RevPAR (JPY)	3,976	3,496	+479	+13.7%	3,898	-264	-6.3%	8,469
Ekimae	Occupancy (%)	92.1	87.2	+4.9	+5.6%	91.3	-3.5	-3.7%	96.5
	ADR (JPY)	4,317	4,009	+307	+7.7%	4,270	-119	-2.7%	8,776
Nest Hotel	Revenue (JPY million)	16.4	11.8	+4.5	+38.2%	62.9	-1.6	-2.5%	35.6
Sapporo	RevPAR (JPY)	3,669	2,773	+896	+32.3%	3,483	-302	-8.0%	8,907
Odori	Occupancy (%)	84.2	67.6	+16.6	+24.6%	80.9	-4.7	-5.5%	90.3
	ADR (JPY)	4,356	4,101	+255	+6.2%	4,305	-118	-2.7%	9,860
Smile Hotel	Revenue (JPY million)	19.1	17.8	+1.4	+7.6%	69.6	+11.3	+19.3%	31.4
Tokyo	RevPAR (JPY)	5,601	5,113	+488	+9.5%	5,003	+879	+21.3%	9,046
Asagaya	Occupancy (%)	99.6	90.8	+8.8	+9.6%	98.9	+16.8	+20.5%	97.7
	ADR (JPY)	5,624	5,629	-5	-0.1%	5,061	+34	+0.7%	9,261
HOTEL	Revenue (JPY million)	12.7	11.2	+1.4	+12.7%	42.8	+4.2	+10.8%	
EMIT	RevPAR (JPY)	5,867	5,187	+680	+13.1%	4,860	+483	+11.0%	
SHIBUYA	Occupancy (%)	99.5	98.8	+0.7	+0.7%	98.8	+0.1	+0.1%	
	ADR (JPY)	5,894	5,248	+646	+12.3%	4,917	+482	+10.9%	
Hotel Wing	Revenue (JPY million)	14.0	17.0	-3.0	-17.6%	51.0	+8.1	+18.8%	46.0
International	RevPAR (JPY)	1,908	2,280	-372	-16.3%	1,679	+265	+18.8%	6,245
Nagoya	Occupancy (%)	47.9	48.2	-0.3	-0.6%	41.6	+10.5	+33.9%	92.4
	ADR (JPY)	3,980	4,728	-748	-15.8%	4,036	-516	-11.3%	6,759

		Nov	(Previous)	Difference	YOY	Aug	Nov		
		2021 (A)	Nov 2020 (B)	(A) - (B)	Change	Cumulative	nt Period-To YOY Difference	YOY Change	2019 (Reference)
	Revenue (JPY million)	14.4	14.6	-0.3	-1.9%	29.7	+1.4	+5.0%	49.3
Smile Hotel	RevPAR (JPY)	3,242	3,317	-74	-2.2%	1,640	+77	+4.9%	10,796
Kyoto Shijo	Occupancy (%)	67.6	56.2	+11.4	+20.3%	51.8	+13.9	+36.7%	99.6
	ADR (JPY)	4,797	5,904	-1,107	-18.8%	3,165	-958	-23.2%	10,838
The OneFive	Revenue (JPY million)	8.2	_	_	_	18.9	_	_	18.8
Osaka	RevPAR (JPY)	2,103	_	_	_	1,590	_	_	4,830
Sakaisuji	Occupancy (%)	91.3	_	_	_	72.0	_	_	74.3
	ADR (JPY)	2,303	_	_	_	2,209	_	_	6,505
Nest Hotel	Revenue (JPY million)	13.0	5.6	+7.4	+133.0%	34.6	+23.1	+199.8%	61.3
Osaka	RevPAR (JPY)	1,209	405	+803	+198.3%	762	+662	+664.5%	6,334
Shinsaibashi	Occupancy (%)	36.8	9.4	+27.4	+291.4%	23.8	+21.5	+929.8%	84.8
	ADR (JPY)	3,284	4,309	-1,025	-23.8%	3,199	-1,110	-25.8%	7,471
Hotel Wing International	Revenue (JPY million)	20.7	20.5	+0.2	+0.8%	64.3	+5.3	+9.0%	31.5
Kobe Shin	RevPAR (JPY)	4,839	4,561	+278	+6.1%	3,553	+374	+11.8%	7,301
Nagata	Occupancy (%)	65.5	59.0	+6.6	+11.1%	50.4	+4.8	+10.5%	84.5
Ekimae	ADR (JPY)	7,383	7,734	-351	-4.5%	7,047	+82	+1.2%	8,641
	Revenue (JPY million)	31.2	28.9	+2.3	+8.0%		-8.2	-8.7%	
Nest Hotel	RevPAR (JPY)	3,847	4,310	-464	-10.8%	2,929	-427	-12.7%	6,471
Matsuyama	Occupancy (%)	76.8	78.5	-1.7	-2.2%	64.5	-5.8	-8.3%	90.3
	ADR (JPY)	5,011	5,493	-482	-8.8%	4,537	-231	-4.9%	7,163
	Revenue (JPY million)	22.5	16.8	+5.7	+33.8%	80.5	+39.4	+96.0%	37.8
The OneFive	RevPAR (JPY)	3,472	2,664	+808	+30.4%	3,041	+1,471	+93.7%	5,829
Okayama	Occupancy (%)	97.7	87.8	+10.0	+11.4%	97.4	+48.0	+97.2%	90.0
	ADR (JPY)	3,552	3,035	+518	+17.1%	3,121	-57	-1.8%	6,479
	Revenue (JPY million)	15.7	17.6	-1.8	-10.4%	37.9	-2.1	-5.2%	36.1
Court Hotel	RevPAR (JPY)	3,785	4,295	-510	-11.9%	2,251	-208	-8.5%	9,597
Kurashiki	Occupancy (%)	50.4	49.5	+0.9	+1.8%	36.4	+4.6	+14.6%	89.3
	ADR (JPY)	7,510	8,677	-1,167	-13.5%	6,189	-1,562	-20.1%	10,745
	Revenue (JPY million)	38.9	12.8	+26.1	+204.5%	165.7	+141.1	+574.1%	23.7
Valie Hotel	RevPAR (JPY)	7,500	2,423	+5,077	+209.5%	7,500	+6,353	+554.1%	4,565
Hiroshima	Occupancy (%)	100	45.3	+54.7	+120.6%	100	+74.6	+293.4%	68.2
	ADR (JPY)	7,500	5,344	+2,156	+40.3%	7,500	+2,989	+66.3%	6,696

			(Previous) Nov	Difference	YOY	Aug (Curre	Nov 2019		
		2021 (A)	2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
The OneFive Fukuoka Tenjin	Revenue (JPY million)	9.3	8.9	+0.4	+4.9%	32.1	+11.9	+58.7%	23.7
	RevPAR (JPY)	3,626	3,384	+242	+7.2%	3,006	+1,270	+73.1%	9,561
	Occupancy (%)	98.3	95.0	+3.3	+3.5%	97.3	+47.8	+96.7%	96.1
	ADR (JPY)	3,690	3,563	+127	+3.6%	3,089	-421	-12.0%	9,949
	Revenue (JPY million)	22.6	20.9	+1.7	+8.3%	70.1	+8.6	+14.0%	39.6
Nest Hotel	RevPAR (JPY)	3,447	3,172	+274	+8.6%	2,596	+360	+16.1%	5,802
Kumamoto	Occupancy (%)	77.8	73.4	+4.4	+6.0%	68.1	+10.5	+18.1%	84.1
	ADR (JPY)	4,430	4,322	+108	+2.5%	3,813	-68	-1.7%	6,898

Fixed Rent Hotels (5 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

		Nov	(Previous)	/   Ditterence		Aug (Curre	Nov 2019		
	2021 (A)		Nov 2020 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Compfort	Revenue (JPY million)	15.4	11.4	+4.0	+35.4%	80.3	+8.5	+11.8%	13.1
Comfort Hotel	RevPAR (JPY)	3,843	2,829	+1,015	+35.9%	4,969	+546	+12.3%	3,244
Kushiro	Occupancy (%)	76.0	58.9	+17.1	+29.0%	82.0	+2.1	+2.6%	66.1
	ADR (JPY)	5,060	4,804	+257	+5.3%	6,059	+526	+9.5%	4,910
Comfort	Revenue (JPY million)	19.8	15.1	+4.7	+31.5%	68.9	+17.4	+33.8%	27.2
Hotel	RevPAR (JPY)	3,374	2,566	+807	+31.5%	2,881	+728	+33.8%	4,625
Hamamatsu	Occupancy (%)	69.4	48.8	+20.6	+42.2%	59.6	+16.0	+36.6%	77.6
	ADR (JPY)	4,861	5,260	-399	-7.6%	4,831	-102	-2.1%	5,957
Comfort Hotel	Revenue (JPY million)	38.7	49.1	-10.3	-21.1%	143.2	+12.4	+9.5%	91.1
Central	RevPAR (JPY)	3,638	4,540	-902	-19.9%	3,310	+316	+10.5%	8,396
International	Occupancy (%)	53.2	51.3	+1.8	+3.6%	50.9	+13.1	+34.6%	90.4
Airport	ADR (JPY)	6,838	8,841	-2,003	-22.7%	6,500	-1,414	-17.9%	9,286
Comfort	Revenue (JPY million)	10.1	9.4	+0.7	+7.0%	36.7	+2.0	+5.8%	14.6
Hotel	RevPAR (JPY)	3,171	2,971	+200	+6.7%	2,834	+151	+5.6%	4,586
Suzuka	Occupancy (%)	69.1	58.1	+11.0	+18.9%	59.0	+6.3	+12.1%	79.9
	ADR (JPY)	4,590	5,114	-524	-10.2%	4,807	-293	-5.7%	5,739
Urbain	Revenue (JPY million)	10.7	12.9	-2.3	-17.4%	21.0	-2.9	-12.0%	38.8
Hiroshima	RevPAR (JPY)	2,079	2,518	-439	-17.4%	1,008	-138	-12.0%	7,560
Executive	Occupancy (%)	40.8	45.0	-4.2	-9.4%	19.9	-0.6	-3.1%	94.3
	ADR (JPY)	5,095	5,589	-495	-8.8%	5,058	-517	-9.3%	8,016

#### Notes:

- 1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at The OneFive Osaka Sakaisuji, Hotel Wing International Kobe Shin Nagata Ekimae, and Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms.
- 4. Occupancy is calculated with the following formula:
  - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms \* number of days hotel was in operation during the period)
  - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 5. ADR (Average Daily Rate) is calculated with the following formula:

  ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period.
- 6. The Capsule Plus Yokohama and the Washington Hotel Plaza Shimonoseki Eki Nishi are excluded from the above data because the hotel operators did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total and fixed rent hotels data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. Hiroshima Prefecture has temporarily leased all rooms of the Valie Hotel Hiroshima starting on February 8, 2021.
- 8. Pre-acquisition data for acquired hotels are based on data received from the previous owners
- 9. November 2019 Revenue, RevPAR, Occupancy, and ADR data provided as a reference is for the 20 hotels owned since November 2019, and is not available for HOTEL EMIT SHIBUYA. The OneFive Okayama was operating under the name Comfort Hotel Okayama in November 2019, and hotel data is included as a fixed rent hotel.

### **Explanation of Changes**

Revenue and RevPAR for the portfolio in November 2021 increased significantly year-on-year compared to November 2020. Although Revenue, RevPAR, Occupancy, and ADR remain below pre-Covid levels of November 2019, Ichigo Hotel will work to capture demand and drive earnings, while continuing to implement Covid countermeasures, as hotel demand recovers on the back of the lifting of Japan's state of emergency as of September 30<sup>th</sup> and tourism and business travel pick up.

### **Driving Non-Accommodation Earnings**

Ichigo Hotel has opened LA PAN, a bakery selling high-quality bread loaves made with fresh cream, at the Urbain Hiroshima Executive. The bakery will generate non-accommodation earnings via serving the local community and offering its bread to hotel guests at breakfast.

Ichigo Hotel will continue to work with its sponsor to maximize earnings and increase guest satisfaction.



