

[Provisional Translation Only]

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<u>Issuer</u>

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Ichigo Hotel Operating Results – December 2022

Portfolio Revenue, RevPAR, Occupancy, and ADR

Total (23 Hotels)

	Dec	(Previous)	Difference	YOY	Aug (Curre	Dec 2019		
	2022 (A)	Dec 2021 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	745.9	419.0	+326.9	+78.0%	3,256.4	+1,532.1	+88.9%	606.9
RevPAR (JPY)	6,544	3,747	+2,798	+74.7%	5,796	+2,669	+85.4%	5,362
Occupancy (%)	84.8	73.4	+11.4	+15.6%	84.4	+19.5	+30.0%	82.1
ADR (JPY)	7,713	5,103	+2,610	+51.1%	6,864	+2,049	+42.6%	6,532

Variable Rent Hotels (15 Hotels)

	Dec (Previous) 2022 Dec		Difference	YOY	Aug (Curre	Dec 2019		
	(A)	Dec 2021 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	534.2	299.6	+234.5	+78.3%	2,276.6	+1,034.2	+83.2%	413.8
RevPAR (JPY)	6,959	3,721	+3,238	+87.0%	5,963	+2,827	+90.2%	5,967
Occupancy (%)	89.4	76.3	+13.1	+17.2%	89.0	+20.1	+29.1%	90.0
ADR (JPY)	7,783	4,879	+2,904	+59.5%	6,698	+2,151	+47.3%	6,633

Fixed Rent Hotels (8 Hotels)

	Dec (Previous) 2022 Dec		Difference	YOY	Aug (Curre	Dec 2019		
	(A)	2021 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Revenue (JPY million)	211.8	119.4	+92.4	+77.4%	979.8	+497.9	+103.3%	193.1
RevPAR (JPY)	5,715	3,807	+1,908	+50.1%	5,455	+2,350	+75.7%	5,032
Occupancy (%)	75.7	66.6	+9.1	+13.6%	75.1	+19.6	+35.2%	79.3
ADR (JPY)	7,549	5,713	+1,836	+32.1%	7,263	+1,673	+29.9%	6,348

Revenue, RevPAR, Occupancy, and ADR by Hotel

Variable Rent Hotels (15 Hotels)

		Dec			YOY		2022 – Dec 2 nt Period-To-		Dec
		2022 (A)	Dec 2021 (B)	Difference (A) - (B)	Change	Cumulative	YOY Difference	YOY Change	2019 (Reference)
N II. 41	Revenue (JPY million)	43.6	29.2	+14.5	+49.6%	219.4	+93.9	+74.8%	46.9
Nest Hotel Sapporo	RevPAR (JPY)	7,401	4,650	+2,751	+59.2%	7,598	+3,548	+87.6%	6,812
Ekimae	Occupancy (%)	94.6	93.9	+0.7	+0.7%	93.3	+1.5	+1.6%	98.1
	ADR (JPY)	7,825	4,951	+2,874	+58.1%	8,142	+3,731	+84.6%	6,940
Nest Hotel	Revenue (JPY million)	35.8	20.8	+15.1	+72.4%	172.8	+89.1	+106.4%	30.8
Sapporo	RevPAR (JPY)	8,503	4,603	+3,900	+84.7%	8,170	+4,460	+120.2%	7,342
Odori	Occupancy (%)	92.1	87.8	+4.2	+4.8%	92.8	+10.4	+12.7%	89.6
	ADR (JPY)	9,234	5,240	+3,994	+76.2%	8,808	+4,301	+95.4%	8,194
Smile Hotel	Revenue (JPY million)	39.3	23.0	+16.4	+71.2%	146.2	+53.6	+57.9%	31.6
Tokyo	RevPAR (JPY)	11,192	6,440	+4,752	+73.8%	8,438	+3,144	+59.4%	8,823
Asagaya	Occupancy (%)	100.1	100	_	_	97.4	-1.8	-1.8%	98.5
	ADR (JPY)	11,186	6,438	+4,747	+73.7%	8,668	+3,325	+62.2%	8,957
The OneFive	Revenue (JPY million)	43.6	15.1	+28.5	+189.1%	128.8	+70.9	+122.6%	
Tokyo	RevPAR (JPY)	19,233	6,759	+12,474	+184.6%	11,582	+6,337	+120.8%	
Shibuya	Occupancy (%)	98.2	99.6	-1.3	-1.4%	98.9	-0.1	-0.1%	
	ADR (JPY)	19,584	6,789	+12,795	+188.5%	11,709	+6,410	+121.0%	
Hotel Wing International	Revenue (JPY million)	37.9	19.9	+17.9	+89.9%	184.5	+113.6	+160.2%	40.7
	RevPAR (JPY)	5,455	2,651	+2,804	+105.8%	5,384	+3,508	+187.0%	5,359
Nagoya	Occupancy (%)	100	59.8	+40.2	+67.3%	98.7	+53.4	+118.0%	86.6
	ADR (JPY)	5,455	4,436	+1,019	+23.0%	5,455	+1,312	+31.7%	6,191

		Dec	(Previous)				2022 – Dec		Dec
		2022	Dec	Difference (A) - (B)	YOY	(Currei	nt Period-T YOY	o-Date) YOY	2019
		(A)	2021 (B)	(A) - (B)	Change	Cumulative	Difference	Change	(Reference)
	Revenue (JPY million)	20.2	10.6	+9.6	+90.9%		+49.8	+123.8%	27.1
Smile Hotel	RevPAR (JPY)	4,290	2,309	+1,981	+85.8%	3,819	+2,043	+115.1%	5,597
Kyoto Shijo	Occupancy (%)	59.9	60.4	-0.5	-0.8%	64.6	+11.0	+20.6%	98.4
	ADR (JPY)	7,164	3,825	+3,339	+87.3%	5,916	+2,600	+78.4%	5,690
The OneFive	Revenue (JPY million)	29.5	10.8	+18.7	+173.8%	92.3	+62.6	+210.6%	15.7
Osaka	RevPAR (JPY)	7,299	2,649	+4,650	+175.6%	4,619	+2,760	+148.5%	3,904
Sakaisuji	Occupancy (%)	96.7	97.6	-0.9	-0.9%	97.0	+18.5	+23.6%	63.8
	ADR (JPY)	7,544	2,713	+4,831	+178.0%	4,760	+2,392	+101.0%	6,115
Nest Hotel	Revenue (JPY million)	68.1	19.0	+49.1	+258.6%	215.5	+161.9	+301.9%	57.2
Osaka	RevPAR (JPY)	7,256	1,809	+5,447	+301.1%	4,501	+3,520	+358.8%	5,749
Shinsaibashi	Occupancy (%)	79.9	51.7	+28.2	+54.6%	78.6	+49.0	+165.3%	80.3
	ADR (JPY)	9,086	3,502	+5,584	+159.5%	5,723	+2,414	+72.9%	7,162
Hotel Wing International	Revenue (JPY million)	33.5	22.1	+11.4	+51.4%		+53.5	+62.0%	28.8
Kobe Shin	RevPAR (JPY)	7,365	4,876	+2,489	+51.0%	6,275	+2,453	+64.2%	6,147
Nagata	Occupancy (%)	82.2	64.9	+17.3	+26.7%	74.3	+21.0	+39.3%	78.0
Ekimae	ADR (JPY)	8,962	7,518	+1,444	+19.2%	8,441	+1,278	+17.8%	7,885
	Revenue (JPY million)	31.0	29.4	+1.6	+5.5%	155.1	+39.4	+34.0%	46.3
Nest Hotel	RevPAR (JPY)	4,143	3,758	+384	+10.2%	4,361	+1,264	+40.8%	4,773
Matsuyama	Occupancy (%)	69.0	78.5	-9.5	-12.1%	70.8	+3.4	+5.1%	85.0
	ADR (JPY)	6,002	4,788	+1,214	+25.4%	6,160	+1,564	+34.0%	5,618
	Revenue (JPY million)	30.6	22.9	+7.7	+33.6%	164.8	+61.4	+59.4%	30.4
The OneFive	RevPAR (JPY)	4,597	3,395	+1,202	+35.4%	5,027	+1,914	+61.5%	4,487
Okayama	Occupancy (%)	99.3	97.9	+1.5	+1.5%	99.3	+1.8	+1.8%	86.7
	ADR (JPY)	4,628	3,469	+1,159	+33.4%	5,064	+1,871	+58.6%	5,175
The	Revenue (JPY million)	20.9	2.8	+18.1	+650.9%	121.2	+80.5	+197.6%	19.5
OneFive	RevPAR (JPY)	5,797	657	+5,141	+782.9%	6,870	+4,942	+256.3%	4,845
Garden Kurashiki	Occupancy (%)	80.1	10.6	+69.5	+657.0%	81.4	+50.2	+161.3%	77.2
1Xu1 a5iiiKi	ADR (JPY)	7,237	6,205	+1,032	+16.6%	8,442	+2,252	+36.4%	6,275
	Revenue (JPY million)	40.0	40.3	-0.3	-0.7%	196.8	-9.2	-4.5%	14.9
Valie Hotel	RevPAR (JPY)	7,500	7,500	_		7,500	_		2,759
Hiroshima	Occupancy (%)	100	100	_		100	_		68.3
	ADR (JPY)	7,500	7,500	_	_	7,500	_	_	4,041

		Dec	Dec (Previous) Dec Dec		YOY	Aug (Curre	Dec		
		(A)	2021 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	2019 (Reference)
The OneFine	Revenue (JPY million)	29.0	12.3	+16.8	+136.5%	95.3	+51.0	+115.0%	21.9
The OneFive Fukuoka	RevPAR (JPY)	11,765	4,746	+7,020	+147.9%	7,684	+4,325	+128.8%	8,531
Tenjin	Occupancy (%)	98.2	97.7	+0.5	+0.5%	97.9	+0.5	+0.5%	93.8
	ADR (JPY)	11,976	4,856	+7,121	+146.6%	7,851	+4,403	+127.7%	9,095
	Revenue (JPY million)	31.2	21.6	+9.5	+44.1%	153.8	+62.1	+67.7%	32.4
Nest Hotel Kumamoto	RevPAR (JPY)	5,000	3,174	+1,826	+57.5%	5,000	+2,287	+84.3%	4,554
	Occupancy (%)	100	76.2	+23.8	+31.3%	100	+30.3	+43.4%	80.0
	ADR (JPY)	5,000	4,167	+833	+20.0%	5,000	+1,109	+28.5%	5,691

Fixed Rent Hotels (7 Hotels – excludes Hotel Livemax Nihombashi-Hakozaki)

		Dec 2022	(Previous) Dec	Difference	YOY		2022 – Dec 2 nt Period-To		Dec 2019
		(A)	2021 (B)	(A) - (B)	Change	Cumulative	YOY Difference	YOY Change	(Reference)
Comfort	Revenue (JPY million)	19.5	15.5	+4.0	+26.0%	128.7	+32.9	+34.3%	13.7
Hotel	RevPAR (JPY)	4,672	3,718	+954	+25.7%	6,293	+1,577	+33.4%	3,267
Kushiro	Occupancy (%)	77.6	73.5	+4.1	+5.6%	86.6	+6.4	+7.9%	74.1
	ADR (JPY)	6,021	5,062	+959	+18.9%	7,263	+1,389	+23.7%	4,409
Comfort	Revenue (JPY million)	31.9	20.1	+11.8	+58.8%	146.5	+57.5	+64.7%	21.3
Hotel	RevPAR (JPY)	5,243	3,301	+1,942	+58.8%	4,884	+1,918	+64.7%	3,500
Hamamatsu	Occupancy (%)	83.1	64.4	+18.7	+29.1%	80.3	+19.7	+32.6%	68.6
	ADR (JPY)	6,309	5,130	+1,179	+23.0%	6,080	+1,184	+24.2%	5,102
Comfort	Revenue (JPY million)	69.5	54.2	+15.3	+28.2%	292.4	+95.0	+48.1%	82.4
Hotel Central	RevPAR (JPY)	6,381	4,948	+1,433	+29.0%	5,409	+1,767	+48.5%	7,371
International Airport	Occupancy (%)	68.5	68.6	-0.1	-0.2%	62.9	+8.4	+15.4%	81.8
Timport	ADR (JPY)	9,321	7,213	+2,108	+29.2%	8,596	+1,914	+28.6%	9,013
	Revenue (JPY million)	15.6	12.4	+3.2	+25.5%	87.3	+38.2	+77.7%	12.4
Comfort	RevPAR (JPY)	4,753	3,802	+951	+25.0%	5,363	+2,334	+77.1%	3,765
Hotel Suzuka	Occupancy (%)	77.0	77.2	-0.1	-0.2%	80.6	+18.0	+28.7%	74.3
	ADR (JPY)	6,171	4,927	+1,244	+25.2%	6,652	+1,816	+37.5%	5,069
Linhain	Revenue (JPY million)	17.8	12.1	+5.7	+46.7%	96.8	+63.6	+191.7%	24.9
Urbain Hiroshima	RevPAR (JPY)	3,362	2,292	+1,070	+46.7%	3,699	+2,431	+191.7%	4,703
Executive	Occupancy (%)	56.0	46.1	+9.9	+21.5%	61.5	+36.2	+143.7%	83.9
	ADR (JPY)	6,003	4,971	+1,032	+20.8%	6,017	+991	+19.7%	5,602

		Dec 2022 (A)	(Previous) Dec 2021 (B)	Difference (A) - (B)	YOY Change		2022 – Dec 2 nt Period-To YOY	-Date) YOY	Dec 2019 (Reference)
	Revenue	4.6				69.9	Difference	Change	
Comfort	(JPY million)	4.0				09.9			
Hotel	RevPAR (JPY)	5,490	_		_	6,865		_	
Nagano	Occupancy (%)	78.7	_	_	_	93.8		_	
	ADR (JPY)	6,975	_	_	_	7,318	_	_	
Hotel	Revenue (JPY million)	40.6	_	_	_	120.5	_	_	
Sunshine	RevPAR (JPY)	8,118	_		_	8,118			
Utsunomiya	Occupancy (%)	98.1	_	_	_	98.1	_	_	
	ADR (JPY)	8,273	_	_	_	8,273	_	_	

Notes:

- 1. The above data are as provided by the hotel operators or as calculated by Ichigo Investment Advisors based on information provided by the hotel operators. The data have not been audited and thus their accuracy cannot be guaranteed and may not match data disclosed in future releases.
- 2. Revenue is revenue from accommodations and related services only. Rent from retail tenants at The OneFive Osaka Sakaisuji, Hotel Wing International Kobe Shin Nagata Ekimae, and Smile Hotel Tokyo Asagaya, and rent from the banquet hall at the Nest Hotel Kumamoto are not included.
- 3. RevPAR (Revenue Per Available Room) is calculated with the following formula: RevPAR = Total Revenue from accommodations (excluding restaurant charges and other service fees) / number of available guest rooms
- 4. Occupancy is calculated with the following formula:
 - Occupancy = Total number of guest rooms occupied during the period / (total number of guest rooms * number of days hotel was in operation during the period)
 - Occupancy may exceed 100% in the following cases: 1) a guest had pre-paid for a guest room but checked out early, allowing the guest room to be occupied by a different guest; or 2) a guest room is occupied for less than one day by different guests.
- 5. ADR (Average Daily Rate) is calculated with the following formula:

 ADR = Total revenue from accommodations (excluding restaurant charges and other service fees) / number of guest rooms occupied during the period
- 6. The Capsule Plus Yokohama and the Washington Hotel Plaza Shimonoseki Eki Nishi are excluded from the above data because the hotel operators did not give consent to disclose hotel-specific data that would allow for year-on-year comparisons. Data for the Hotel Livemax Nihombashi-Hakozaki are included in the total and fixed rent hotels data above, but not separately disclosed because the hotel operator did not provide consent to disclose hotel-specific data.
- 7. Hiroshima Prefecture has temporarily leased all rooms of the Valie Hotel Hiroshima starting on February 8, 2021.
- 8. Aichi Prefecture has temporarily leased all rooms of the Hotel Wing International Nagoya starting on January 28, 2022.
- 9. Kumamoto Prefecture has temporarily leased all rooms of the Nest Hotel Kumamoto starting on February 1, 2022.
- 10. Tochigi Prefecture has temporarily leased the rooms of the Hotel Sunshine Utsunomiya starting on February 15, 2022.

- 11. The above data for the Comfort Hotel Nagano, which closed on December 11, 2022, reflects data for the period from December 1st to 11th.
- 12. Pre-acquisition data for acquired hotels are based on data received from the previous owners.
- 13. December 2019 Revenue, RevPAR, Occupancy, and ADR data provided as a reference is for the 20 hotels owned since December 2019, and is not available for The OneFive Tokyo Shibuya, Comfort Hotel Nagano, and Hotel Sunshine Utsunomiya. The OneFive Okayama was operating under the name Comfort Hotel Okayama in December 2019, and hotel data is included as a fixed rent hotel.

Explanation of Changes

December 2022 Revenue, RevPAR, Occupancy, and ADR for Ichigo Hotel's 23 hotels increased significantly year-on-year due to a recovery in domestic tourism from various events and a domestic travel subsidy program by the Japanese government, as well as a significant recovery in inbound tourism demand due to the lifting of overseas travel restrictions. Ichigo Hotel will continue working to capture domestic and inbound demand via products and services tailored to customer needs, while continuing to implement Covid countermeasures.

Value-Add Actions

Ichigo Hotel is currently renovating the Comfort Hotel Nagano, scheduled to be rebranded and re-opened as the Smile Hotel Nagano on March 1, 2023, as announced in the October 31, 2022 release, "Change in Hotel Operator." Ichigo Hotel is revamping the hotel's lobby and breakfast space, and K.K. Hospitality Operations, the new hotel operator, will provide a simple and calm stay for both tourists and business guests.

Ichigo Hotel will continue to capture demand, increase guest satisfaction, and drive higher earnings via value-add initiatives that cater to changes in guest needs.

